

PLEASE BRING THIS AGENDA WITH YOU

1

The Lord Mayor will take the Chair at ONE  
of the clock in the afternoon precisely.



## COMMON COUNCIL

SIR/MADAM,

You are desired to be at a Court of Common Council, at **GUILDHALL**, on  
**THURSDAY** next, the **20th day of July, 2017**.

JOHN BARRADELL,  
*Town Clerk & Chief Executive.*

*Guildhall,  
Wednesday 12th July 2017*

The Lord Mountevans  
Professor Michael Mainelli

}

*Aldermen on the Rota*

1 **Apologies**

2 **Declarations by Members under the Code of Conduct in respect of any items on the agenda**

3 **Minutes**

- (A) To agree the minutes of the meeting of the Court of Common Council held on 22 June 2017.

**For Decision**  
(Pages 1 - 16)

- (B) To agree the minutes of the special meeting of the Court of Common Council held on 8 May 2017 for the award of the Honorary Freedom to Her Excellency Daw Aung San Suu Kyi.

**For Decision**  
(Pages 17 - 22)

4 **Resolutions on Retirements, Congratulatory Resolutions, Memorials**

5 **Mayoral Visits**

The Right Honourable The Lord Mayor to report on his recent overseas visits.

6 **Policy Statement**

To receive a statement from the Chairman of the Policy and Resources Committee.

7 **Docquets for the Hospital Seal**

8 **The Freedom of the City**

To consider a circulated list of applications for the Freedom of the City.

**For Decision**  
(Pages 23 - 28)

9 **Appointments**

To consider the following appointments:

- (A) Two Members on the **Licensing Committee**, one for the balance of a term expiring in April 2019 and one for the balance of a term expiring in April 2020.

**Nominations received:-**

Edward Lord, O.B.E., J.P., Deputy

Andrien Gereith Dominic Meyers

- (B) Six Members on **Christ's Hospital**, for four year terms expiring in May 2021.

**Nominations received:-**

Peter Gordon Bennett

Edward Lord, O.B.E., J.P., Deputy

- (C) One Member on the **Thames Estuary Partnership**, for a three year term expiring in May 2020.

**Nominations received:-**

Henrika Johanna Sofia Priest

**For Decision**

10 **Questions**

11 **Motions**

To consider a Motion, submitted by Deputy Edward Lord, concerning the flying of the Rainbow Flag at Guildhall to mark Pride week in London.

**For Decision**  
(Pages 29 - 30)

12 **Awards and Prizes**

To receive a report of the Chairman of the Planning and Transportation Committee concerning the recent receipt of an award.

**For Information**  
(Pages 31 - 32)

13 **Hospitality Working Party of the Policy and Resources Committee**

To consider reports of the Hospitality Working Party of the Policy and Resources Committee, as follows:

- (A) **Applications for the Use of Guildhall** – to note the prior approval of the listed applications for the use of Guildhall.

**For Information**  
(Pages 33 - 34)

- (B) **Applications for Hospitality** – to consider one recommendation concerning the provision of hospitality.

**For Decision**  
(Pages 35 - 36)

14 **Port Health and Environmental Services Committee**

To consider a proposed amendment to the Terms of Reference of the Licensing Committee, concerning the transfer of responsibilities for the licensing of charity collections.

**For Decision**  
(Pages 37 - 40)

15 **The City Bridge Trust Committee**

To consider The City Bridge Trust's Funding Strategy for 2018-2023.

**For Decision**  
(Pages 41 - 66)

**MOTION**

16 **By the Chief Commoner**

That the public be excluded from the meeting for the following items of business below on the grounds that they involve the likely disclosure of exempt information as defined in Paragraphs 3 and 7 of Part 1 of Schedule 12A of the Local Government Act, 1972.

**For Decision**

17 **Non-Public Minutes**

To agree the non-public minutes of the meeting of the Court held on 22 June 2017.

**For Decision**  
(Pages 67 - 68)



# PARMLEY, MAYOR

## COURT OF COMMON COUNCIL

22nd June 2017  
MEMBERS PRESENT

### ALDERMEN

Sir Michael David Bear  
Charles Bowman  
Sir Roger Gifford  
Alison Gowman  
David Andrew Graves

Timothy Russell Hailes JP  
Gregory Jones QC  
Alastair John Naisbitt King  
Professor Michael Raymond Mainelli  
The Lord Mountevans, Jeffrey Evans

The Rt. Hon. the Lord Mayor, Dr Andrew  
Charles Parmley  
Dame Fiona Woolf  
Sir David Hugh Wootton  
Sir Alan Colin Drake Yarrow

### COMMONERS

George Christopher Abrahams  
John David Absalom, Deputy  
Caroline Kordai Addy  
Munsur Ali  
Rehana Banu Ameer  
Randall Keith Anderson  
Thomas Alexander Anderson  
Alexander Robertson Martin Barr  
Douglas Barrow, Deputy  
Adrian Mark Bastow  
John Bennett, Deputy  
Peter Gordon Bennett  
Nicholas Michael Bensted-Smith, JP  
Christopher Paul Boden  
Sir Mark Boleat  
Mark Bostock  
Keith David Forbes Bottomley,  
Deputy  
David John Bradshaw, Deputy  
Tijs Broeke  
Roger Arthur Holden Chadwick,  
OBE, Deputy  
John Douglas Chapman  
Thomas Cowley Clementi

Henry Nicholas Almroth  
Colthurst  
Karina Dostalova  
Simon D'Olier Duckworth, OBE,  
DL  
Peter Gerard Dunphy  
Mary Durcan  
Emma Edhem  
Kevin Malcolm Everett, Deputy  
Anne Helen Fairweather  
Sophie Anne Fernandes  
John William Fletcher  
Marianne Bernadette Fredericks  
Prem Babu Goyal, OBE  
Caroline Wilma Haines  
The Revd Stephen Decatur  
Haines, Deputy  
Graeme Harrower  
Christopher Michael Hayward  
Christopher Hill  
Tom Hoffman, Deputy  
Ann Holmes  
Michael Hudson  
Wendy Hyde, Deputy

Jamie Ingham Clark, Deputy  
Clare James, Deputy  
Oliver Arthur Wynlayne Lodge  
Edward Lord, OBE, JP, Deputy  
Paul Nicholas Martinelli  
Andrew Paul Mayer  
Jeremy Mayhew  
Catherine McGuinness, Deputy  
Andrew Stratton McMurtrie, JP  
Wendy Mead, OBE  
Robert Allan Merrett, Deputy  
Andrien Gereith Dominic Meyers  
Hugh Fenton Morris  
Sylvia Doreen Moys  
Joyce Carruthers Nash, OBE,  
Deputy  
Barbara Patricia Newman, CBE  
Graham David Packham  
Dhruv Patel  
William Pimlott  
James Henry George Pollard,  
Deputy  
Henrika Johanna Sofia Priest  
Jason Paul Pritchard

Stephen Douglas Quilter  
Richard David Regan, OBE,  
Deputy  
Elizabeth Rogula, Deputy  
James de Sausmarez  
Ruby Sayed  
John George Stewart Scott, JP  
Ian Christopher Norman  
Seaton  
Oliver Sells QC  
Dr Giles Robert Evelyn Shilson,  
Deputy  
Graeme Martyn Smith  
Sir Michael Snyder  
James Michael Douglas  
Thomson, Deputy  
John Tomlinson, Deputy  
James Richard Tumbridge  
William Upton  
Michael Welbank, MBE  
Mark Raymond Peter Henry  
Delano Wheatley  
Philip Woodhouse, Deputy

At the opening of the meeting, the Chief Commoner spoke on behalf of the Court to express her condolences to the victims of the terrorist attacks at London Bridge, Borough Market and Finsbury Park, as well as the Grenfell Tower blaze. Consequently, Members rose for a minute's silence.

#### 1. Introduction of Newly Elected Members

The following Members, lately elected to be of the Common Council, for the Wards mentioned, were introduced to the Court and having, previously made the declaration prescribed by the Promissory Oaths Act, 1868, took their seats, viz.:

| <b>Name</b>               | <b>Ward</b>                    |
|---------------------------|--------------------------------|
| Thomas Alexander Anderson | Farringdon Within (South Side) |
| Thomas Cowley Clementi    | Lime Street                    |

2. Apologies The apologies of those Members unable to attend this meeting of the Court were noted.

3. Declarations There were none.

4. Minutes *Resolved* – That the Minutes of the last Court are correctly recorded.

5. Resolutions *Resolved unanimously* – That the sincere congratulations of this Court be offered to

*Mead, W., O.B.E.;*  
*Mayhew, J.P.*

Sir Mark John Boleat

on his recent appointment by Her Majesty the Queen as a Knight Bachelor, in recognition of his services to the Financial Services Industry and to Local Government in London.

Sir Mark was heard in reply.

*Resolved unanimously* – That the sincere congratulations of this Court be offered to

*Mead, W., O.B.E.;*  
*Mayhew, J.P.*

Roger Arthur Holden Chadwick, O.B.E.

On his recent appointment by Her Majesty the Queen as an Officer of the Most Excellent Order of the British Empire, for services to the City of London Corporation and community initiatives in Northern Ireland.

Deputy Chadwick was heard in reply.

*Resolved unanimously* – That the sincere congratulations of this Court be offered to

*Mead, W., O.B.E.;*  
*Mayhew, J.P.*

Elizabeth Rosemary Skelcher, M.B.E.

Lately Assistant Director of Economic Development at the City of London Corporation, for her recent appointment by Her Majesty the Queen as a Member of the Most Excellent Order of the British Empire, for services to Business Relations and Development in London.

6. Mayoral  
Visits

The Lord Mayor reported on his recent visits to Colombia and Mexico.

7. Policy  
Statement

In the wake of the Grenfell Tower tragedy, the Chairman of the Policy and Resources Committee spoke to outline the measures being taken to reassure residents of the City Corporation's housing stock that all possible steps were being taken to ensure their safety.

The Chairman informed the Court that all processes and procedures relating to fire safety had been reviewed to ensure they remained robust and fit for purpose, with fire risk assessments now completed across all housing stock. A small strip of

cladding, measuring less than 300mm in width, was also being removed from Great Arthur House as a precautionary measure; these works were expected to be completed by the next day and all residents were being written to accordingly. She also outlined the assistance being provided to the Royal Borough of Kensington & Chelsea, with The City Bridge Trust playing a leading support role with the London Emergencies Trust and the management of the appeal for the tragedy. The Town Clerk was now leading the London Local Authority Gold Taskforce responding to the incident (hence his absence and the Assistant Town Clerk acting in his stead at today's meeting); and both the City Police and the City Corporation's Security & Contingency Planning Team were providing support and advice on a number of specialist areas and emergency response arrangements.

In addition, the Chairman set out the City Corporation's offer to purchase and manage the first tranche of 68 permanent new homes for rehousing Grenfell Tower residents; this would form part of the previously agreed housing expansion programme to deliver 3700 homes. It was noted that the City Corporation had had to move very quickly to negotiate this purchase and further details would follow in due course.

*Lord, C.E.L.,  
O.B.E., J.P., Deputy;  
Ameer, R.B.*

*Motion* – That, in accordance with Standing Order 2(1), Standing Order 13(11) be suspended for up to one hour during consideration of this item.

Upon the Motion being put, the Lord Mayor declared it to be carried.

A number of Members spoke to express their deep sorrow at the tragedy and their heartfelt condolences to those affected. The speedy response of the City Corporation and the support provided to the relief effort was also commended. Members made the following comments during the debate:

- It was urged that those responsible for the Grenfell Tower tragedy recognise their failings and apologise; the safety of residents must be paramount, with stringent and properly enforced standards in place. Building and fire regulations, as well as the inspection regime, needed to be reviewed urgently and Government, at both a local and national level, must make this happen.
- The tragedy brought into sharp focus the general underinvestment in social housing, especially in London. It was suggested that a review of the City Corporation's affordable housing strategy be implemented, to see if delivery could be expedited and the commitment increased, as well as how the City could work with the Greater London Authority (GLA) and London Boroughs to shape a London-wide plan and address the shortage of both affordable and social housing. The Chairman assured Members that the City Corporation worked closely with the GLA and through London Councils to look at the wider picture and also agreed to ask officers to bring forward details of the City's housing expansion programme as soon as possible so that other steps could be considered.
- The potential implications for the City Corporation's 32 tower blocks of 6 stories or more were noted, with it observed that some significant works might be required to assess current protections and identify required improvements, as well as installing sprinkler systems, new fire doors and so

on. Assurance was sought that sufficient resources, additional to existing budgets, would be made available and that residents could be reassured that the City Corporation was doing all it could. The Chairman confirmed that all processes and procedures relating to fire safety had been reviewed to ensure they remained robust and would continue to be kept under review. A key part of this would be ensuring that there was sufficient resource, both in terms of manpower and funding, to address any issues. The safety of housing must be a priority and officers would also continue to monitor the investigation into the fire and any implications that might arise; Members were urged to inform officers of any particular concerns they had in City Corporation housing stock buildings.

- The Chairman agreed to bring back to the Court, within six months, a statement outlining the latest position in respect of the housing and social housing stock. She also pointed to the swift action taken to purchase the 68 flats in Kensington as evidence of the City Corporation's ability to act decisively and not be constrained by bureaucracy.
- It was asked whether a schedule setting out the dates of previous fire assessments could be provided, alongside copies of any relevant reports, a list of actions taken to date, and a list of any planned further actions in the wake of the Grenfell Tower disaster (such as the installation of sprinkler systems or alarm systems), which could be passed on to residents to provide reassurance. The Chairman undertook to discuss this matter with the Chairman of the Community and Children's Services Committee to determine what information could be collated and provided to Members, which they might then share with residents.
- Noting that leaseholders were responsible for costs of improvements in private blocks, the Chairman agreed to speak with officers to see whether any relevant communications might be sent to such households to advise them of steps that could or should be taken in respect of fire safety.
- Concerning the speed and nature of the response to the Grenfell Tower fire, the Chairman noted that this would undoubtedly be examined extensively in due course and stated that she would explore what might be shared with Members once known. The Town Clerk's role in leading the Taskforce responding to the incident was also discussed, with the Chairman expressing her hope that he would be able to continue in that role for as long as needed, although there was no certainty as to what timeframe this might represent at this stage.
- In response to a question, confirmation was given that Mr Barradell continued in his role as Town Clerk & Chief Executive whilst supporting the work being done in connection with the Grenfell Tower response.

8. Hospital Seal There were no docquets to be sealed.

9. Freedoms The Chamberlain, in pursuance of the Order of this Court, presented a list of the under-mentioned, persons who had made applications to be admitted to the Freedom of the City by Redemption:-

|  |   |                              |
|--|---|------------------------------|
| <b>Peter Sorrill</b><br><i>Frederick Joseph Trowman</i><br><i>David Robert Boston</i>                          | a Silversmith Designer<br><i>Citizen and Loriner</i><br><i>Citizen and Gold &amp; Silver Wyre</i><br><i>Drawer</i>                  | Birmingham                   |
| <b>Chief Ezeala Christopher Igbojekwe</b><br><i>Howard Andre Beber</i><br><i>Brian John Coombe</i>             | a Shipping Proprietor<br><br><i>Citizen and Poulter</i><br><i>Citizen and Poulter</i>   | Silvertown, London           |
| <b>Lea Franziska Flynn</b><br><i>John Alexander Smail</i><br><i>Gordon Mark Gentry</i>                         | an Events-Protocol Manager<br><i>Citizen and Distiller</i><br><i>Citizen and Baker</i>  | Lambeth, London              |
| <b>Julia Mary Diamond</b><br><i>Richard George Clerk Thornton, TD</i><br><i>Nigel Grant Walker</i>             | a Receptionist<br><i>Citizen and Leatherseller</i><br><i>Citizen and Leatherseller</i>  | Battersea, London            |
| <b>Clint Tanti</b><br><i>Jonathan Martin Averbs</i><br><i>David Andrew Harry McGregor</i><br><i>Smith, CBE</i> | a Diplomat<br><i>Citizen and Fletcher</i><br><i>Citizen and Cook</i>  | Sliema, Malta                |
| <b>Ian Jeffrey Gardiner</b><br><br><i>Stuart John Fraser, CBE, CC</i><br><i>Brian Nicholas Harris</i>          | a Trainee Paramedic<br><br><i>Citizen and Fletcher</i><br><i>Citizen and Glazier</i>  | Thorpe St Andrew,<br>Norfolk |
| <b>Peter Temisa Oweh</b><br><i>Alan Leslie Warman</i><br><i>Andrew Charles Parmley, Ald.</i>                   | a School Staff Instructor<br><i>Citizen and Clockmaker</i><br><i>Citizen and Musician</i>   | Maidstone, Kent              |
| <b>Louise Claire Walton</b><br><i>Gordon Eric Jones</i><br><i>Paul Budd</i>                                    | a Milliner<br><i>Citizen and Spectacle Maker</i><br><i>Citizen and Cook</i>   | Wallingford, Oxfordshire     |
| <b>Roy Hector Coenye</b><br><i>Brian Derek Francois</i><br><i>Christopher Thomas Albrow</i>                    | an Electrical Services Manager<br><i>Citizen and Environmental Cleaner</i><br><i>Citizen and Wheelwright</i>                        | Stanford-le-Hope, Essex      |
| <b>Jacqueline Bray</b><br><br><i>Brian Derek Francois</i><br><i>Christopher Thomas Albrow</i>                  | a Special Educational Needs<br>Administration Officer<br><i>Citizen and Environmental Cleaner</i><br><i>Citizen and Wheelwright</i> | Stanford-le-Hope, Essex      |
| <b>Charles Martin Wilson</b><br><br><i>Harold Ebenezer Piggott</i><br><i>Paul Stephen Hollebhone</i>           | an Airline Training Standards<br>Captain, retired<br><i>Citizen and Basketmaker</i><br><i>Citizen and Chartered Accountant</i>      | Uckfield, East Sussex        |
| <b>Anthony Long</b><br><i>Donald Howard Coombe, MBE</i><br><i>David Peter Coombe</i>                           | a Publishing Company Director<br><i>Citizen and Poulter</i><br><i>Citizen and Poulter</i>   | Woodford Green, Essex        |
| <b>Paul Jeffery Davis</b><br><i>Charles Christopher Muggleton</i><br><i>Kieran John Hughes</i>                 | a Probation Officer, retired<br><i>Citizen and Upholder</i><br><i>Citizen and Scrivener</i>   | Evercreech, Somerset         |
| <b>Walter Alan Pilcher</b><br><i>Donald Howard Coombe, MBE</i><br><i>David Peter Coombe</i>                    | a Chartered Engineer, retired<br><i>Citizen and Poulter</i><br><i>Citizen and Poulter</i>   | Cheshunt, Hertfordshire      |

|   |   |                                   |
|---|---|-----------------------------------|
| <b>Monica Beatriz Caro</b><br><i>Mark Watson-Gandy</i><br><i>James Alastair Christian Watson-Gandy</i>                | an Economist<br><i>Citizen and Scrivener</i><br><i>Citizen and Pattenmaker</i>  | Hammersmith, London               |
| <b>Judith Anne Cardnell</b><br><i>John Kennneth Cardnell</i><br><i>Jonathan Grosvenor</i>                             | a Chartered Librarian<br><i>Citizen and Chartered Accountant</i><br><i>Citizen and Chartered Accountant</i>                 | New Ash Green, Kent               |
| <b>Shaan Ilyas</b><br><i>Scott Marcus Longman</i><br><i>George Henry Capon</i>  | a Student<br><i>Citizen and Blacksmith</i><br><i>Citizen and Blacksmith</i>   | Walthamstow, London               |
| <b>Daniel Piotr Opila</b><br><i>Michael Richard Adkins</i><br><i>Stanley Brown, QGM, TD</i>                           | a Management Consultant<br><i>Citizen and Water Conservator</i><br><i>Citizen and Loriner</i>                               | Fareham, Hampshire                |
| <b>Clive Johnson</b><br><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>           | a Health, Safety & Security Professional<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                   | Edenthorpe, South Yorkshire       |
| <b>Shane Phadraigh McMahon</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>     | a Business Continuity Manager<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                              | Wembley, Middlesex                |
| <b>Joanne Michelle Watson</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>      | a Residential Property Manager<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                             | Brentford, London                 |
| <b>Angelos Savvas Christou</b><br><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i> | a Client Services/property Director<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                        | Cuffley, Hertfordshire            |
| <b>Stuart Frank Morgan</b><br><br><i>Terence George William Thurley</i><br><i>Peter Richard Allan</i>                 | an Engineering Project Manager, retired<br><i>Citizen and Poulter</i><br><i>Citizen and Stationer &amp; Newspaper Maker</i> | Uffington, Lincolnshire           |
| <b>John William Bernard</b><br><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>    | a Corporate Security Director<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                              | Bishopbriggs, East Dumbartonshire |
| <b>Andrew Roy Burroughs</b><br><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>    | a Corporate Facility Services Director<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                     | Rayne, Essex                      |
| <b>Andre Frank Baker, QPM</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>      | a Head of Security<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>   | Beckenham, Kent                   |
| <b>Lee Simon Murray</b><br><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>        | a Property Company Associate Director<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                      | Colchester, Essex                 |

|  |  |                                 |
|--|--|---------------------------------|
| <b>Captain Paul Jonathan<br/>Stephen Turner</b><br><i>Barry John Frederick Theobald-<br/>Hicks</i><br><i>John James Tunesi of Liongam, The<br/>Younger</i> | a Master, Merchant Navy<br><br><i>Citizen and Scrivener</i><br><br><i>Citizen and Scrivener</i>                            | Black Notley, Essex             |
| <b>Michael John Steggles</b><br><i>Daniel Mark Heath</i><br><i>Matthew Damian Hampson</i>  | a Chartered Financial Planner<br><i>Citizen and Hackney Carriage Driver</i><br><i>Citizen and Information Technologist</i> | Gresford, Wales                 |
| <b>Michael Colin Valentine<br/>Coleman</b><br><i>Kristen James Cottier</i><br><i>Robert George Munson</i>  | a Legal Executive, retired<br><br><i>Citizen and Spectacle Maker</i><br><i>Citizen and Builders Merchant</i>               | Bexley, Kent                    |
| <b>Mark Richard Evans</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>   | a Property Management Director<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                            | Fordham, Essex                  |
| <b>Demetris Demetriou</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>   | a Property Management Director<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                            | Palmers Green, London           |
| <b>Haydn Wyn Owen</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>   | a General Manager<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>   | Rayleigh, Essex                 |
| <b>Andrew William Burnie</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>  | a Surveyor<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>  | Southampton, Hampshire          |
| <b>Alan Robert Lonsbrough</b><br><i>His Hon. Judge Nicholas Richard<br/>Maybury Hilliard, QC</i><br><i>His Hon. Judge Stephen Ernest<br/>Kramer</i>        | a Security Company Manager<br><i>Citizen and Wax Chandler</i><br><br><i>Citizen and Baker</i>                              | Ruislip, Middlesex              |
| <b>Professor Tracey Elizabeth Hill</b><br><i>John Dominic Reid</i><br><i>Suzanne Reid</i>  | a University Professor<br><i>Citizen and Grocer</i><br><i>Citizen and Gardener</i>   | Bath, Somerset                  |
| <b>Nikolaos Kotrozos</b><br><br><i>Daniel Mark Benham</i><br><i>Keith William Pledger</i>  | a Procurement Lead<br><br><i>Citizen and Feltmaker</i><br><i>Citizen and Feltmaker</i>                                     | Richmond-upon-Thames,<br>Surrey |
| <b>Clive Nicklin</b><br><br><i>Edward Arthur Jackson</i><br><i>Tony Robert Pattison</i>  | a Facilities Management<br>Company Director, retired<br><i>Citizen and Wheelwright</i><br><i>Citizen and Needlemaker</i>   | Bushey, Hertfordshire           |
| <b>Ronald Charles Hill</b><br><br><i>Richard Stuart Goddard</i><br><i>Iain Reid</i>  | a Clinical Research Director,<br>retired<br><i>Citizen and Shipwright</i><br><i>Citizen and Educator</i>                   | Richmond-upon-Thames,<br>Surrey |
| <b>Helen Eileen Angove</b><br><i>John Henry Banfield Troon</i><br><i>Terrence John Alexander Ash</i>   | a Discretionary Fund Manager<br><i>Citizen and Security Professional</i><br><i>Citizen and Loriner</i>                     | Townshend, Cornwall             |

|  |   |                             |
|--|---|-----------------------------|
| <b>Richard John White</b><br><i>Victoria Elizabeth Russell</i><br><i>David Sean Sheehan</i>                    | a Retail Manager<br><i>Citizen and Arbitrator</i><br><i>Citizen and Constructor</i>                               | Clapham, London             |
| <b>Steven John Morson</b><br><i>Joseph Larry Herzberg</i><br><i>John Alexander Smail</i>                       | an Air Traffic Controller, retired<br><i>Citizen and Apothecary</i><br><i>Citizen and Distiller</i>               | Rugby, Warwickshire         |
| <b>Allan Seager</b><br><i>Charles Christopher Muggleton</i><br><i>Kieran John Hughes</i>                       | an Engineer, retired<br><i>Citizen and Upholder</i><br><i>Citizen and Scrivener</i>                               | Honiton, Devon              |
| <b>Peter Geoffrey Lowndes</b><br><br><i>Sir David Wootton, Kt., Ald.</i><br><i>The Rt. Hon. The Lord Mayor</i> | a Chartered Surveyor, retired<br><br><i>Citizen and Fletcher</i><br><i>Citizen and Musician</i>                   | Upper Wootton,<br>Hampshire |
| <b>Geoffrey David Joy</b><br><i>Michael Peter Cawston</i><br><i>David Robert Attwood</i>                       | a Funeral Director<br><i>Citizen and Tyler &amp; Bricklayer</i><br><i>Citizen and Plumber</i>                     | Sidcup, Kent                |
| <b>Pamela Rae Hellig</b><br><i>Sir Michael Bear, Kt., Ald.</i><br><i>Lady Barbara Anne Bear</i>                | an Actuary<br><i>Citizen and Pavior</i><br><i>Citizen and Musician</i>  | Kilburn, London             |
| <b>Carol Ann Marsh</b><br><i>David John Marsh</i><br><i>Agnes Mary McMorrough Kavanagh</i>                     | a Marketing Director, retired<br><i>Citizen and Fanmaker</i><br><i>Citizen and Blacksmith</i>                     | Epping, Essex               |
| <b>Dr Derek Ernest Wiggins</b><br><i>Linda Margaret Wiggins</i><br><i>Dr Hilary Frances Lindsay</i>            | a Research Chemist, retired<br><i>Citizen and Chartered Accountant</i><br><i>Citizen and Chartered Accountant</i> | Bredgar, Kent               |
| <b>George Duncan Scarfe</b><br><i>Peter Francis Clark</i><br><i>Gerald Michael Edwards</i>                     | an Insurance Broker<br><i>Citizen and Mason</i><br><i>Citizen and Fruiterer</i>                                   | Rotherhithe, London         |
| <b>Andrew Haines, OBE</b><br><br><i>Lord Mountevans, Ald.</i><br><i>Wendy Mead, OBE, CC</i>                    | the CEO of the Civil Aviation<br>Authority<br><i>Citizen and Shipwright</i><br><i>Citizen and Glover</i>          | Wantage, Oxfordshire        |

Read.

*Resolved* – That this Court doth hereby assent to the admission of the said persons to the Freedom of this City by Redemption upon the terms and in the manner mentioned in the several Resolutions of this Court, and it is hereby ordered that the Chamberlain do admit them severally to their Freedom accordingly.

10. Ballot  
Results

The Town Clerk reported the results of the several ballots taken at the last Court, as follows:-

(A) One Member to **The Honourable The Irish Society.**

|                            | <b>Votes</b> |
|----------------------------|--------------|
| John David Absalom, Deputy | 63           |
| Ann Holmes                 | 30           |

Read.

Whereupon the Lord Mayor declared Deputy John Absalom to be appointed to The Honourable The Irish Society.

(B) One Member to the **Culture, Heritage and Libraries Committee**.

|                    | <b>Votes</b> |
|--------------------|--------------|
| Matthew Bell       | 29           |
| Wendy Hyde, Deputy | 63           |

Read.

Whereupon the Lord Mayor declared Deputy Wendy Hyde to be appointed to the Culture, Heritage and Libraries Committee.

(C) One Member to **The City Bridge Trust Committee**.

|                          | <b>Votes</b> |
|--------------------------|--------------|
| Paul Nicholas Martinelli | 47           |
| Judith Lindsay Pleasance | 43           |

Read.

Whereupon the Lord Mayor declared Paul Martinelli to be appointed to The City Bridge Trust Committee.

(D) One Member to the **Board of Governors of the Museum of London**.

|                          | <b>Votes</b> |
|--------------------------|--------------|
| Matthew Bell             | 6            |
| Paul Nicholas Martinelli | 20           |
| Jeremy Paul Mayhew       | 27           |
| Graham David Packham     | 21           |
| Judith Lindsay Pleasance | 14           |
| Graeme Martyn Smith      | 4            |

*With no candidate obtaining 50% of the first preference votes, the candidate with the fewest first preference votes (Graeme Smith) had their second preference votes (where indicated) transferred. With no candidate having received 50% of the votes, this process was repeated until only two candidates remained, Jeremy Mayhew and Graham Packham.*

*After all preference votes had been allocated, **Jeremy Mayhew** was elected with a total of **42 votes**. Graham Packham received 34 votes.*

Read.

Whereupon the Lord Mayor declared Jeremy Mayhew to be appointed to the Board of Governors of the Museum of London.

(E) One Member to **Thames 21**.

|                     | <b>Votes</b> |
|---------------------|--------------|
| Jeremy Lewis Simons | 53           |
| Graeme Martyn Smith | 37           |

Read.

Whereupon the Lord Mayor declared Jeremy Simons to be appointed to Thames 21.

11.  
Appointments

The Court proceeded to consider an appointment to the Board of Governors of the City of London School for Girls:

**Board of Governors of the City of London School for Girls** (three vacancies; one being for the balance of a term expiring July 2021, one for the balance of a term expiring in July 2020, and one for the balance of a term expiring in July 2018).

**Nominations received:-**

Robert Allan Merrett, Deputy

Read.

Whereupon the Lord Mayor declared Deputy Robert Merrett to be appointed to the Board of Governors of the City of London School for Girls for the balance of a term expiring July 2021.

12. Questions

**Bank Junction Safety Scheme**

Deputy Edward Lord asked a question of the Chairman of the Planning and Transportation Committee concerning the operation of the Bank Junction safety scheme.

The Chairman prefaced his reply by reminding Honourable Members that the experimental scheme had been in place only four weeks and, as such, any data and assessments should be considered in that context. He advised that the scheme had been successful to date, with journey times on key routes slightly improved and journey times for buses through the Junction experiencing an average reduced journey time of ninety seconds. Officers continued to monitor closely all aspects of the scheme to identify further improvements, including a review of loading locations; to date only very minor adjustments to some signal timings inside the City had been required, with no changes necessary outside the City. The resilience of the network under the new scheme was also noted, with it having coped well despite a number of incidents such as a broken down bus on Cannon Street in peak hours and the closure of London Bridge southbound due to the appalling terrorist incident there.

With reference to the impact of school holidays, it was advised that such periods made little difference to the number and type of vehicles moving on City streets; analysis of traffic from both before and after the scheme's introduction also

demonstrated that vehicle numbers moving around the City remained consistent.

Members were also informed that compliance levels were such that 85% of “pre-restriction” traffic was no longer crossing the Junction, which represented a very good figure for a restriction of this nature enforced only by signage. Compliance was expected to increase further with the introduction of penalty charge notices in the coming period. Consultation on the scheme had now gone live on the “Bank on Safety” website and was also continuing with local businesses and others, to fully assess the impact of the scheme’s operation; feedback to date had been positive and Members were encouraged to participate. The Chairman also took the opportunity to thank officers for their hard work preparing for the scheme’s launch and Members for their support in introducing this bold scheme to improve public safety.

Responding to supplementary questions, the Chairman acknowledged that some congestion had been caused on occasion in Gresham Street and other surrounding roads as a result of displaced traffic from the scheme, which he had observed was at least partly as a consequence of lorries unloading on double yellow lines. Additional enforcement officers were being employed to tackle this illegal activity and address the problem and the Chairman confirmed that he would be happy to report back on the scheme’s operation, as well as the impact on nearby roads, in six months’ time. He suggested that Deputy Lord might wish to submit a formal question to the January meeting of the Court to facilitate this.

The Chairman also responded to questions concerning collaboration with taxi drivers, advising that the City Corporation continued to work with them and hoped to maintain constructive dialogue. He added that he was keen to ensure that the views and experiences of all relevant parties were captured to inform analysis of the scheme’s operation and ensure that the best solution for all parties, including taxi drivers, was achieved.

### **Withdrawn Questions**

Both Mary Durcan and Deputy John Tomlinson, who had submitted questions concerning safety across the City Corporation’s housing estates, sought and obtained the leave of the Court to withdraw their questions. This was in view of the fact that their substantive queries had been addressed during the discussion at Item 7.

13. Motions            There were none.

14. Awards and Prizes    There was no report.

15.                    **HOSPITALITY WORKING PARTY OF THE POLICY AND RESOURCES COMMITTEE**

**(Wendy Mead, O.B.E., Chief Commoner)**

13 June 2017

### **A) Reception to welcome the IAAF World Championships to London**

The 2017 IAAF World Championships were due to take place in London at the Queen Elizabeth Olympic Park from 4-13 August. This biennial event being the

biggest global sporting event after the Olympics and the FIFA World Cup, it had been proposed that the City Corporation, in conjunction with the London Organising Committee, should host the official welcome reception for the World Championships. This reception would provide the opportunity for the City to demonstrate its continuing commitment to sport following the Olympic and Paralympic Games in 2012 and show its support for the UK's position as a world-leading host nation for major sporting events.

It was therefore **recommended** that hospitality be granted for an early evening reception to welcome the IAAF World Championships to London, with arrangements to be made under the auspices of the Policy and Resources Committee; the costs to be met from City's Cash and within the approved parameters.

This would be a full Court event.

*Resolved* – That hospitality be granted for an early evening reception to welcome the IAAF World Championships to London, with arrangements to be made under the auspices of the Policy and Resources Committee; the costs to be met from City's Cash and within the approved parameters.

### **B) World Para Athletics Championships 2017**

The 2017 World Para Athletics Championships were also scheduled to take place in London at the Queen Elizabeth Olympic Park, from 14–23 July. For the first time, these Championships had been organised to take place in the same city, and immediately prior to, the International Association of Athletics Federation's (IAAF) World Championships.

Consequently, it had been proposed that the City Corporation, in conjunction with the International Paralympic Committee (the global governing body of the Paralympic movement) and the London Organising Committee, also host a reception for the World Para Athletics Championships. As with the IAAF reception, this event would provide an opportunity for the City to demonstrate its continuing commitment to sport following the Olympic and Paralympic Games in 2012, and show its support for the UK's position as a world-leading host nation for major sporting events.

It was therefore **recommended** that hospitality be granted for an afternoon reception for the World Para Athletics Championships, with arrangements to be made under the auspices of the Policy and Resources Committee; the costs to be met from City's Cash and within the approved parameters.

This would be a Sub-Committee event.

*Resolved* – That hospitality be granted for an afternoon reception for the World Para Athletics Championships, with arrangements to be made under the auspices of the Policy and Resources Committee; the costs to be met from City's Cash and within the approved parameters.

### C) Report of Urgent Action Taken: G30 Dinner

The Court received a report of action taken under urgency procedures in approving the grant of hospitality in the form a dinner on Friday 9 June 2017.

Having been approached by the Governor of the Bank of England, the Hospitality Working Party had agreed to host the Group of Thirty (G30) visitors at a dinner during their London meetings in June 2017. The G30 is an international body of leading financial regulators and academics which aims to deepen understanding of economic and financial issues.

The dinner was due to take place at Mansion House on Friday 9 June 2017 and, in the normal course of events the concurrence of the Court of Common Council would have been sought at the next Court meeting following the Working Party's initial approval. However, owing to an error, the concurrence of the Court was not sought on this occasion and, accordingly, the formal approval of the Court was sought under urgency procedures.

Approval was consequently obtained in accordance with Standing Order No.19 for the City Corporation to host a dinner for G30 delegates on Friday 9 June 2017; the cost to be met from City's Cash and within the approved cost parameters.

It was **recommended** that the urgent action taken be noted.

*Resolved* – That the report be received and its content noted.

16.

## THE CITY BRIDGE TRUST COMMITTEE

(Alison Gowman, Alderman)

11 May 2017

### Bridge to Work

The Court considered the award of a grant of £775,000 over five years (£161,000; £150,000; £151,000; £155,000; £158,000) towards staffing and operational costs of the joint *Bridge to Work* project by Inclusion London and Action on Disability. This proposal built on existing, effective, work as well as the knowledge and direct experience from Deaf and Disabled People's Organisations and Disabled people themselves in order to develop best practice and to shape policy in this area.

The principal outcomes of the project were to:

- Reduce the barriers young Disabled people face in accessing and remaining in employment
- Support employers to become more confident, inclusive and accessible employers of Disabled people
- Identify and develop new recruitment routes between potential employers and Disabled employees
- Influence policy and practice in employment support through providing robust evidence as to the effectiveness and impact of employment support models.

The Court was **recommended** to approve a grant of £775,000 over five years (£161,000; £150,000; £151,000; £155,000; £158,000) to Inclusion London and

Action on Disability (with the former as the lead partner and recipient of the grant) towards a Project Manager; other key staff; and operational costs of the Inclusion London/Action on Disability joint *Bridge to Work* project. The grant in years 4 and 5 would be subject to the project achieving satisfactory progress in the first three years.

Whilst approving the grant in principle, it was observed that there was a small discrepancy between the grant sums set out in the report's recommendation and the concluding paragraph of the report. It was therefore suggested that authority be delegated to the Town Clerk in consultation with the Chairman and Deputy Chairman of The City Bridge Trust Committee to ascertain the correct figure and approve the grant accordingly.

Bradshaw, D.J.,  
Deputy; Mead, W.  
O.B.E.

*Amendment* – That authority be delegated to the Town Clerk, in consultation with the Chairman and Deputy Chairman of The City Bridge Trust Committee, to approve the final terms of the grant.

Upon the Amendment being put, the Lord Mayor declared it to be carried.

The amended Motion being put before the Court, it was consequently:-

*Resolved* – That authority be delegated to the Town Clerk, in consultation with the Chairman and Deputy Chairman of The City Bridge Trust Committee, to approve the final terms of a grant over five years to Inclusion London and Action on Disability (with the former as the lead partner and recipient of the grant) towards a Project Manager; other key staff; and operational costs of the Inclusion London/Action on Disability joint *Bridge to Work* project. The grant in years 4 and 5 would be subject to the project achieving satisfactory progress in the first three years.

11 May 2017

### **Bridge to Work: Mental Health**

The Court considered the award of a grant relative to the *Bridge to Work: mental health* programme, which aimed to support beneficiaries with mental ill health back to good health and employment. It was requested that the Court of Common Council approve a grant of £1,241,568 over four years (£243,716; £562,796; £429,804; £5,252) to the Centre for Mental Health towards the implementation of Individual Placement Support (IPS) in two London boroughs. Currently, strong IPS services are delivered in only ten London boroughs; therefore this project has the potential to expand IPS provision in London, which aligns with the Government's plans to fund the roll out of IPS nationally.

The Court was therefore **recommended** to approve a grant of £1,241,568 over four years (£243,716; £562,796; £429,804; £5,252) to the Centre for Mental Health to implement Individual Placement Support (IPS) in two London boroughs.

*Resolved* – That approval be given to a grant of £1,241,568 over four years (£243,716; £562,796; £429,804; £5,252) to the Centre for Mental Health to implement Individual Placement Support (IPS) in two London boroughs.

17. **STANDARDS COMMITTEE****(Oliver Arthur Wynlayne Lodge)**

19 May 2017

**Annual Report**

Members received the annual report of the Standards Committee, which was required to monitor all complaints referred to it and to prepare an annual report on its activity for submission to the Court of Common Council. It was noted that no allegations of breaches of the Code of Conduct were made to the Committee during the course of 2016/17.

*Resolved* – That the report be received and its content noted.

18. **INVESTMENT COMMITTEE****(Alastair Michael Moss, Deputy)**

17 May 2017

**Revision of Membership**

This Court was requested to amend the Membership for its Investment Committee such that it included the Chairman of the Social Investment Board (SIB) as an ex-officio appointment. SIB had a membership made of representatives from a number of Committees, but currently there was no formal provision to ensure its Chairman sat on the Investment Committee which had oversight of the Social, Financial and Property Investment Boards.

It was therefore recommended that the Court approve an amendment to the Membership of the Investment Committee, such that it included the Chairman of the Social Investment Board as an ex-officio appointment.

*Resolved* – That the Investment Committee's composition be amended such that the Chairman of the Social Investment Board be included as an ex-officio Member.

19. *Resolved* – That the public be excluded from the meeting for the following items of business below on the grounds that they involve the likely disclosure of exempt information as defined in Paragraphs 3 and 7 of Part 1 of Schedule 12A of the Local Government Act, 1972.

*Mead, W., O.B.E.;  
Mayhew, J.P.*

**Summary of exempt items considered whilst the public were excluded:-**

20. *Resolved* – That the non-public Minutes of the last Court are correctly recorded.

21. **Policy and Resources Committee**

The Court approved proposals relating to security matters.

**The meeting commenced at 1.00 pm and ended at 2.07 pm**

**BARRADELL.**

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PARMLEY, MAYOR  
YARROW, LOCUM TENENS  
**COURT OF COMMON COUNCIL**

8th May 2017

MEMBERS PRESENT

ALDERMEN

Nicholas Anstee  
Sir Michael David Bear  
Sheriff Peter Estlin  
John Garbutt

Sir Roger Gifford  
Alison Gowman  
David Andrew Graves  
Professor Michael Raymond Mainelli

The Lord Mountevans, Jeffrey Evans  
Matthew Richardson  
Sir David Hugh Wootton  
Sir Alan Colin Drake Yarrow

COMMONERS

Randall Keith Anderson  
Alexander Robertson Martin Barr  
Matthew Bell  
Peter Gordon Bennett  
Nicholas Michael Bensted-Smith, JP  
Christopher Paul Boden  
Mark Bostock  
Michael John Cassidy, CBE, Deputy  
Simon D'Olier Duckworth, OBE DL

Peter Gerard Dunphy  
Emma Edhem  
John William Fletcher  
Prem Babu Goyal  
Caroline Wilma Haines  
Christopher Michael Hayward  
Christopher Hill  
Ann Holmes  
Michael Hudson

Wendy Hyde, Deputy  
Jamie Ingham Clark, Deputy  
Angus Knowles-Cutler  
Oliver Arthur Wynlayne Lodge  
Andrew Paul Mayer  
Andrien Gereith Dominic Meyers  
Sylvia Doreen Moys  
James Henry George Pollard,  
Deputy

John George Stewart Scott, JP  
Jeremy Lewis Simons  
Graeme Martyn Smith  
Michael Welbank, MBE  
Mark Raymond Peter Henry  
Delano Wheatley  
Philip Woodhouse, Deputy

Locum Tenens

The Town Clerk reported that the Lord Mayor was unable to preside over this meeting of the Court as he was engaged overseas on an official visit. Accordingly, this day was produced and read in Court a Warrant, signed by the Right Honourable The Lord Mayor, appointing Alderman Sir Alan Yarrow as Locum Tenens to transact all the business appertaining to the Office of Mayoralty of this City during his absence.

*Ingham Clark,  
R.J., Deputy;  
Anstee, N.J.,  
Alderman*

*Resolved Unanimously* – That in accordance with the resolution of the Court of Common Council of 27 April last, the Honorary Freedom of the City of London be presented to Her Excellency Daw Aung San Suu Kyi in recognition of her non-violent struggle over many years for democracy and her steadfast dedication to create a society where people can live in peace, security and freedom.

The Court proceeded to confer the Freedom upon Her Excellency Daw Aung San Suu Kyi with all due ceremony.

Ingham Clark,  
R.J., Deputy;  
Anstee, N.J.,  
Alderman

*Resolved Unanimously – That the Address of the Chamberlain and the reply of Daw Aung San Suu Kyi be entered on the journal of this Court and printed in the minutes of the proceedings sent to every Member*

The Chamberlain delivered an Address as follows:-

*“My Lord Mayor, State Counsellor, Your Excellencies, My Lords, Aldermen, Sheriff, Ladies and Gentlemen.*

*We meet today to confer the highest accolade that the City of London can give; the Honorary Freedom.*

*It is one which is awarded only infrequently because it is reserved for those who have made an exceptional contribution, rendered outstanding service and provided exceptional leadership and inspiration on the world stage.*

*It has been conferred on national leaders such as President Mandela who received the honorary freedom here at Guildhall in 1996. Other recipients such as Sir Tim Berners Lee, father of the internet, reflect ground-breaking innovation that has been of global benefit to humanity.*

*Today the award is being made to you, Your Excellency, in recognition of your unswerving campaign for democracy in Burma over many years.*

*You have shown through your outstanding courage and resilience how, using only peaceful means, it is possible to overcome tyranny and reshape history.*

*Following the untimely early loss of your father, you lived with your mother for a period in India and then came to England to study at Oxford University. It was there you met your husband, the historian and expert on Tibet, Michael Aris and it was here in England that you raised your two children.*

*You returned to Burma in 1988 to look after your ill mother and became involved in the widespread protests demanding democratic reform. Inspired by the non-violent campaigns of Martin Luther King and Mahatma Gandhi, you organised rallies calling for peaceful democratic reform and free elections. These were suppressed and you were placed under house arrest, to begin with in solitary confinement. From then on, despite winning elections in 1990, you remained under house arrest for much of the next two decades. You were not able to see your two sons or your husband, who sadly died in 1999.*

*Your fortitude under house arrest for almost 15 of the 21 years from your arrest in July 1989 until your release in November 2010 was an inspiration to your people and to supporters around the world.*

*You were awarded the Nobel Peace Prize in 1991 but you were not able to accept the award in person until 2012. As the Chairman of the Nobel Peace Prize Committee declared, you have been "an outstanding example of the power of the powerless".*

*In February 2015, Sir Alan Yarrow as Lord Mayor was able to visit you in Burma to invite you to come to London and receive the Freedom of the City in person.*

*Later that year you led your party to a majority win in the country's first openly contested election in 25 years.*

*The historic links between the United Kingdom and Burma now offer a fruitful platform on which to build a growing cultural and commercial relationship between our two countries. On your visit to the United Kingdom in 2012, you spoke about the importance to Burma of foreign investment and economic growth. Natural resources, a young labour force and proximity to Asia's dynamic economies provide the basis for a burgeoning economy with increased foreign investment, including by the United Kingdom.*

*Your Excellency, we look forward to a future for Burma rooted in stable, democratic, constitutional government. These values are fundamental. Yet, they are hard to achieve and can be fragile.*

*As you have said, "The struggle for democracy and human rights in Burma is a struggle for life and dignity. It is a struggle that encompasses our political, social and economic aspirations." We are here at Guildhall today in recognition of your passionate defence of these values shown over many years. It is our profound hope that, with your leadership, conflicts can be peacefully resolved and harmony attained throughout Burma.*

*With this in mind, I now invite you to accept the City's highest honour in recognition of your remarkable courage in championing non-violent struggle for democracy and your steadfast dedication to create a society where people can live in peace, security and freedom.*

*Thank you.*

*Daw Aung San Suu Kyi – may I now invite you to sign the Roll of Fame.*

*On behalf of the Lord Mayor, Aldermen, and Commons of the City of London in Common Council assembled, I ask you to accept this resolution.*

*They trust you will regard it as evidence of their recognition of your outstanding contribution to democracy in your country and as a symbol of freedom throughout the world.*

*I now have the privilege and honour as Chamberlain of this great and ancient City to offer you the right hand of fellowship, and greet you as a Citizen of London."*

*Reply by Her Excellency Daw Aung San Suu Kyi:*

*"My Lord Mayor, Your Excellencies, Lords, Aldermen, Sheriff, Ladies and Gentlemen.*

*For me to receive the Freedom of the City of London today is not just a great*

*honour, but also a very happy omen, at this time when we are working very hard for peace, stability and progress in my country. We would like to be strong in our achievements and vibrant with hopes for the future.*

*My first awareness of the City of London was affected by Dick Whittington and his inimitable cat. My memories go back to a time when my perceptions of London were shaped by an image of a young man shouldering a wooden stick from which dangled a cloth bundle with all his worldly possessions. He was setting out to seek his fortune in that city of which the streets were paved with golden opportunities. The next image that comes back to memory is that same young man sitting by the roadside, all his optimism and strength almost gone, but still with the sturdy cat by his side and suddenly he heard the bells of London ring out, turn again to be thrice Lord Mayor of London.*

*The bells were ringing out a very simple, a very true message: with hard work, perseverance, and courage, we can realise our aspirations, but we cannot escape the hard work, perseverance, and courage necessary to build a new society.*

*In my country, we are trying to change a system that was entrenched for more than half a century and to make the legacies of the system beneficial to our country as a whole. Because the task is hard, we need to work hard, but the City of London inspires us by making us believe that there is truth that hard work, perseverance and courage will reap its reward in the end.*

*We hope very much that the end is not that far off. We are still in the process of democratisation in my country; people say easily that we have achieved democracy but we have not yet achieved full democracy - that is yet to come. There are many challenges still to be met and many hopes to be fulfilled; perhaps too many hopes to be fulfilled as quickly as we might wish to.*

*As we go forward along the path of peace and unity, which we have to achieve first in order that we may be able to achieve prosperity, we believe that we have friends in the City of London because the spirit of the City is open, is generous and is courageous, and recognises that the challenges we have to meet are not such as can be overcome immediately and that we will still need not just time but understanding and support from our friends, to go forward along this path and to achieve success.*

*When I thank you for this great honour that you have bestowed on me, I believe it is really an honour bestowed on all of us who have worked for and are continuing to work for democracy, human rights, peace and stability in our country.*

*I would like to think that we will never be without friends along the way. We chose the path of non-violence because we believe that it was the most just and most true path through the kind of nation that we would like to build. As we go along that path, we hope to have with us our friends, I would like to invite you while I am here, to come to my country, to come to Burma or Myanmar (whichever you would like to call it – we are open-minded!) and we would like you to come to see for yourself what we have been trying to achieve and what we have achieved so far in our one year in office as the first democratic government. I hesitated to say democratic*

*government because, as you know, our constitution is not wholly democratic yet - but as the first government that is truly aspiring to be fully democratic in many decades, I would like you to come to see what we are doing, what we are trying to do, to see for yourselves and not just to listen to hear-say or to other people's opinions. I would like to invite you to see why peace is so necessary, why national reconciliation is so crucial, why we believe that the future of our country is bright because our people are dedicated to peace and stability.*

*As you have been told, I have very very strong and friendly links to your country and to your City. I came here at a time when Chelsea and Carnaby Street were the wonders of the world; I was lucky enough to spend much time in Chelsea and this was my first and the best possible introduction to this country. For this I thank you, I thank not just you who are present in this room, but I thank all Londoners, all people not just living in the City, but living across the world with the spirit of Londoners in their hearts, the belief that everybody has a right to try to seek his or her fortune in the right sort of way, that we would like to make this world, a world paved with golden opportunities for those who are prepared to work hard and to strive for all the positive qualities of human existence.*

*My Lord Mayor, your Excellencies, my Lords, Aldermen, Sheriff, Ladies and Gentlemen. Once again, thank you very much for this great honour that you have conferred on me and on my fellow countrymen and all those around the world who have been helping us consistently and with full sympathy in our efforts to build up a truly peaceful and united and democratic nation.*

*Thank you."*

**The meeting commenced at 1.00pm and ended at 1.20pm.**

**BARRADELL.**

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## List of Applications for the Freedom

To be presented on Thursday, 20th July, 2017

To the Right Honourable The Lord Mayor, Aldermen and Commons of  
the City of London in Common Council assembled.

Set out below is the Chamberlain's list of applicants for the Freedom of the City together with the names, etc. of those nominating them.

|  |  |                           |
|--|--|---------------------------|
| <b>Ian Roderick Victor Mason</b><br><i>Graham John Peacock</i><br><i>Richard Eaglesfield Floyd</i>                       | a Garage Company Director<br><i>Citizen and Loriner</i><br><i>Citizen and Basketmaker</i>      | Needham Market, Suffolk   |
| <b>Annette Sara Keene</b><br><i>Frederick Joseph Trowman</i><br><i>Henry Gerald Mutkin</i>                               | a Ballet Teacher, retired<br><i>Citizen and Loriner</i><br><i>Citizen and Tinsplate Worker</i> | Clapham, London           |
| <b>Alexander Thomas Bradshaw Slatter</b><br><i>Andrew Campbell McMillan</i><br><i>Captain (RN) David Charles Goodall</i> | a Student<br><i>Citizen and Fletcher</i><br><i>Citizen and Fletcher</i>                        | Stutton, Suffolk          |
| <b>Felicity Ruth Elizabeth Slatter</b><br><i>Andrew Campbell McMillan</i><br><i>Captain (RN) David Charles Goodall</i>   | a Student<br><i>Citizen and Fletcher</i><br><i>Citizen and Fletcher</i>                        | Stutton, Suffolk          |
| <b>Jennifer Elizabeth Weston</b><br><i>The Rt. Hon. The Lord Mayor</i><br><i>William Harry Dove, OBE, JP</i>             | a Deputy Head, retired<br><i>Citizen and Ironmonger</i>  | Haringey, London          |
| <b>Alexander Philip Simon Keene</b><br><i>Frederick Joseph Trowman</i><br><i>Thomas Woodcock</i>                         | an Executive Assistant<br><i>Citizen and Loriner</i><br><i>Citizen and Scrivener</i>           | Hammersmith, London       |
| <b>David Richard Vowles</b><br><i>Jeffrey Charles Williams</i><br><i>Colin James Bridgen</i>                             | a Farmer<br><i>Citizen and Carmen</i><br><i>Citizen and Carmen</i>                             | Weston, Bath              |
| <b>Stephen Andrew Manning</b><br><i>Colin James Bridgen</i><br><i>Jeffrey Charles Williams</i>                           | a Building Consultancy Director<br><i>Citizen and Carmen</i><br><i>Citizen and Carmen</i>      | Bedminster, Bristol       |
| <b>Andrew Richard Holdsworth</b><br><i>Colin James Bridgen</i><br><i>Jeffrey Charles Williams</i>                        | a Civil Servant, retired<br><i>Citizen and Carmen</i><br><i>Citizen and Carmen</i>             | Westbury-on-Trym, Bristol |
| <b>Andrea Gabrielli</b><br><i>Matthew Altass</i><br><i>Henryk Stanislaw Klocek</i>                                       | a Sports Agent<br><i>Citizen and Turner</i><br><i>Citizen and Loriner</i>                      | Battersea, London         |

|  |   |                                |
|--|---|--------------------------------|
| <b>David Robert Stead</b><br><i>Stanley Brown, QGM,TD</i><br><i>James William Lane</i>                                   | a Banker<br><i>Citizen and Loriner</i><br><i>Citizen and Tyler &amp; Bricklayer</i>   | Battersea, London              |
| <b>Jonathan Paul Schulten</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>         | a Director of Security & Resilience<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>                        | High Wycombe, Buckinghamshire  |
| <b>Barry Rushmer</b><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>                  | a General Manager<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>  | Horndon-on-the-Hill, Essex     |
| <b>Andrea Moira Penman</b><br><br><i>Robert Picton Seymour Howard, Ald.</i><br><i>Stephen Christopher Neville</i>        | a Property Management<br>Operations Director<br><i>Citizen and Gardener</i><br><i>Citizen and Firefighter</i>               | Rainham, Kent                  |
| <b>Paul Charles Norris</b><br><i>Donald Howard Coombe, MBE</i><br><i>David Peter Coombe</i>                              | a Businessman<br><i>Citizen and Poulter</i><br><i>Citizen and Poulter</i>   | Berden, Hertfordshire          |
| <b>Peter Ernest Willson</b><br><br><i>James William Lane</i><br><i>Michael Osborne</i>                                   | a Hydraulics Systems Company<br>Director<br><i>Citizen and Tyler &amp; Bricklayer</i><br><i>Citizen and Basketmaker</i>     | Hemel Hempstead, Hertfordshire |
| <b>Bartosz Gesner</b><br><i>David Richard Bide</i><br><i>John Burke</i>  | a Lighting Manufacturer<br><i>Citizen and Lightmonger</i><br><i>Citizen and Lightmonger</i>                                 | Witham, Essex                  |
| <b>Peter Aidan Commane</b><br><br><i>Adarsh Kumar Sharma</i><br><i>Edward Arthur Jackson</i>                             | a Construction Company Director,<br>retired<br><i>Citizen and Chartered Accountant</i><br><i>Citizen and Wheelwright</i>    | Beckenham, Kent                |
| <b>Dr Ralph Burwood</b><br><i>Desmond Robert Fitzpatrick</i><br><i>Ian Harvie Peebles</i>                                | a Chartered Chemist, retired<br><i>Citizen and Loriner</i><br><i>Citizen and Poulter</i>                                    | Guildford, Surrey              |
| <b>Franklin Roger James</b><br><i>Raymond Hollands</i><br><i>Michael Richard Butler</i>                                  | a Public Affairs Manager, retired<br><i>Citizen and Poulter</i><br><i>Citizen and Poulter</i>                               | Norwich, Norfolk               |
| <b>Nicholas Simon Harding</b><br><i>John Leslie Barber</i><br><i>Dean Hollington</i>                                     | a Chief Executive Officer<br><i>Citizen and Blacksmith</i><br><i>Citizen and Blacksmith</i>                                 | Great Linford, Buckinghamshire |
| <b>Christopher Michael Upham</b><br><i>Peter Francis Clark</i><br><i>Gerald Michael Edwards</i>                          | a Regular Army Officer<br><i>Citizen and Mason</i><br><i>Citizen and Fruiterer</i>  | Shrivenham, Oxfordshire        |
| <b>Thomas Peter Hammerton</b><br><i>Basil Roy Hodgson</i><br><br><i>Susan Mary Harrison</i>                              | a Mechanical Designer, retired<br><i>Citizen and Stationer and Newspaper</i><br><i>Maker</i><br><i>Citizen and Educator</i> | Bromham, Bedfordshire          |
| <b>Thomas Frederick Gibbons</b><br><i>David Andrew Harry McGregor Smith,</i><br><i>CBE</i><br><i>Wendy Mead, OBE, CC</i> | a Marine Officer<br><i>Citizen and Cook</i><br><br><i>Citizen and Glover</i>  | Greenhithe, Kent               |
| <b>Scott McElwaine</b><br><i>David Andrew Harry McGregor Smith,</i><br><i>CBE</i><br><i>Wendy Mead, OBE, CC</i>          | a Waterman and Lighterman<br><i>Citizen and Cook</i><br><br><i>Citizen and Glover</i>                                       | Gravesend, Kent                |

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| <b>Gary Leslie Ruddock</b><br><i>David Andrew Harry McGregor Smith, CBE</i><br><i>Wendy Mead, OBE, CC</i>                                  | a Waterman and Lighterman<br><i>Citizen and Cook</i><br><br><i>Citizen and Glover</i>                                 | Cobham, Kent                         |
| <b>Matthew Paul Crockett</b><br><i>David Andrew Harry McGregor Smith, CBE</i><br><i>Wendy Mead, OBE, CC</i>                                | an Apprentice Marine Engineer<br><i>Citizen and Cook</i><br><br><i>Citizen and Glover</i>                             | Rainham, Kent                        |
| <b>Stuart William Smith</b><br><i>David Andrew Harry McGregor Smith, CBE</i><br><i>Wendy Mead, OBE, CC</i>                                 | a Waterman and Lighterman<br><i>Citizen and Cook</i><br><br><i>Citizen and Glover</i>                                 | Rochester, Kent                      |
| <b>Gavin Michael Stedman</b><br><i>David Andrew Harry McGregor Smith, CBE</i><br><i>Wendy Mead, OBE, CC</i>                                | a Port Health Assistant Director<br><i>Citizen and Cook</i><br><br><i>Citizen and Glover</i>                          | Tunbridge Wells, Kent                |
| <b>Philip Paul Hicks</b><br><i>Mark Sutherland Johnson</i><br><i>Michael Charles Johnson</i>   | an Insurance Broker<br><i>Citizen and Woolman</i><br><i>Citizen &amp; Woolman</i>                                     | Elsenham, Hertfordshire              |
| <b>Peter John Bassel</b><br><i>Mark Sutherland Johnson</i><br><i>Michael Charles Johnson</i>   | a Broker<br><i>Citizen and Woolman</i><br><i>Citizen and Woolman</i>  | Shepherds Bush, London               |
| <b>David Ian Bevan</b><br><br><i>Michael Greville Dudgeon, OBE</i><br><i>Spencer Howard Kerven Williams</i>                                | an Information Technologist,<br>retired<br><i>Citizen and Mercer</i><br><i>Citizen and Solicitor</i>                  | Beckenham, Kent                      |
| <b>David Benjamin Jacob</b><br><br><i>Henry John Emms</i><br><i>Douglas William Abbott</i>   | an Environmental Consultancy<br>Director<br><i>Citizen and Gardener</i><br><i>Citizen and Poulter</i>                 | Palmers Green, London                |
| <b>David Zhang</b><br><br><i>Anthony Sharp</i><br><i>Frederick Joseph Trowman</i>  | a Publisher<br><br><i>Citizen and Loriner</i><br><i>Citizen and Loriner</i>   | Shanghai, People's Republic of China |
| <b>The Rt. Hon. Sir Jeffrey Donaldson, MP</b><br><i>Roger Arthur Holden Chadwick, Deputy</i><br><i>Catherine Sidony McGuinness, Deputy</i> | a Member of Parliament<br><br><i>Citizen and Bowyer</i><br><i>Citizen and Solicitor</i>                               | Lisburn, Northern Ireland            |
| <b>Human Seyyed Zonouzi</b><br><i>Dr Amin Latif</i><br><i>Abdul Latif</i>  | a Sales Manager<br><i>Citizen and Poulter</i><br><i>Citizen and Poulter</i>   | Wembley, Middlesex                   |
| <b>Sonja Evelyn Garsvo</b><br><br><i>Richard Alan Kottler</i><br><i>Christopher Michael Hayward, CC</i>                                    | a Communications Director,<br>retired<br><i>Citizen and Pattenmaker</i><br><i>Citizen and Pattenmaker</i>             | Ealing, London                       |
| <b>John Graham Mackenzie</b><br><br><i>Derek Martin Morley</i><br><i>Christopher Michael Hayward, CC</i>                                   | a Children's Home Chief<br>Executive, retired<br><i>Citizen and Furniture Maker</i><br><i>Citizen and Pattenmaker</i> | Earls Barton, Northamptonshire       |
| <b>Michael Rory Wicksteed</b><br><i>John Edmund Maccabe</i><br><i>Catherina Anastasia Leonia Maccabe</i>                                   | a Senior Civil Servant, retired<br><i>Citizen and Horner</i><br><i>Citizen and Farrier</i>                            | Caterham, Surrey                     |

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| <b>Geoffrey Burton Gill</b>                      | a Chartered Accountant                                      | Manyana, New South Wales,<br>Australia |
| <i>John James Tunesi of Liongam, The Younger</i> | <i>Citizen and Scrivener</i>                                |  |
| <i>Barry John Frederick Theobald-Hicks</i>       | <i>Citizen and Scrivener</i>                                |  |
| <b>Roy Andrew Fairweather</b>                    | a Finance Manager   | Guildford, Surrey                      |
| <i>Dr Stefan Frederick Fafinski</i>              | <i>Citizen and Information Technologist</i>                 |  |
| <i>Colin Hayes</i>                               | <i>Citizen and Plaisterer</i>                               |  |
| <b>David Stanley De Roeck</b>                    | a Catering Equipment Company<br>Director, retired           | Southwater, Sussex                     |
| <i>Harold Ebenezer Piggott</i>                   | <i>Citizen and Basketmaker</i>                              |  |
| <i>Paul Stephen Hollebhone</i>                   | <i>Citizen and Chartered Accountant</i>                     |  |
| <b>Stephen Harold White</b>                      | a Vineyard and Winery Owner                                 | Waiheke Island, New Zealand            |
| <i>Paul Malcolm Kennerley, RD</i>                | <i>Citizen and Coachmaker &amp; Coach<br/>Harness Maker</i> |  |
| <i>Richard Worth, OBE</i>                        | <i>Citizen &amp; Shipwright</i>                             |  |
| <b>Mark Andrew Lowndes</b>                       | a Solicitor   | Auckland, New Zealand                  |
| <i>Paul Malcolm Kennerley, RD</i>                | <i>Citizen and Coachmaker &amp; Coach<br/>Harness Maker</i> |  |
| <i>Richard Worth, OBE</i>                        | <i>Citizen &amp; Shipwright</i>                             |  |
| <b>His Excellency Lazarus Ombai Amayo</b>        | The High Commissioner of Kenya                              | Marylebone, London                     |
| <i>Mark Watson-Gandy</i>                         | <i>Citizen and Scrivener</i>                                |  |
| <i>James Alastair Christian Watson-Gandy</i>     | <i>Citizen and Pattenmaker</i>                              |  |
| <b>Martin Terence Bullard</b>                    | a Digital Cinema Operations<br>Manager                      | Hornchurch, Essex                      |
| <i>Robert Michael John Benham</i>                | <i>Citizen and Plumber</i>                                  |  |
| <i>David James Sales</i>                         | <i>Citizen and Insurer</i>                                  |  |
| <b>Brian Francis Hooker</b>                      | a Chartered Surveyor, retired                               | Rustington, West Sussex                |
| <i>Harold Ebenezer Piggott</i>                   | <i>Citizen and Basketmaker</i>                              |  |
| <i>Paul Stephen Hollebhone</i>                   | <i>Citizen and Chartered Accountant</i>                     |  |
| <b>Michael Timothy Holland</b>                   | an Energy Services Company<br>Director, retired             | Allensmore, Herefordshire              |
| <i>Christopher James Caine</i>                   | <i>Citizen and Maker of Playing Cards</i>                   |  |
| <i>Robert Michael John Benham</i>                | <i>Citizen and Plumber</i>                                  |  |
| <b>Dr Peter Marsden</b>                          | an Archaeologist, retired                                   | Bishopsteignton, Devon                 |
| <i>Vivienne Littlechild, CC, JP</i>              | <i>Citizen and Common Councilman</i>                        |  |
| <i>Sara Pink</i>                                 | <i>Citizen and Stationer &amp; Newspaper<br/>Maker</i>      |  |
| <b>Brian Edward Fisher, MBE</b>                  | a Security Manager, retired                                 | Trevaughan, Wales                      |
| <i>Peter Reginald Allcard</i>                    | <i>Citizen and Blacksmith</i>                               |  |
| <i>Anne Elizabeth Holden</i>                     | <i>Citizen and Basketmaker</i>                              |  |
| <b>Michael Hans-Jurgen Voigt</b>                 | a Hotel Manager   | Tunbridge Wells, Kent                  |
| <i>Philippe Roland Rossiter</i>                  | <i>Citizen and Innholder</i>                                |  |
| <i>David Alastair Morgan-Hewitt</i>              | <i>Citizen and Innholder</i>                                |  |
| <b>Joanne Elizabeth Taylor-Stagg</b>             | a Hotelier  | Ealing, London                         |
| <i>Philippe Roland Rossiter</i>                  | <i>Citizen and Innholder</i>                                |  |
| <i>David Alastair Morgan-Hewitt</i>              | <i>Citizen and Innholder</i>                                |  |
| <b>Adrian Christopher Ellis</b>                  | a Hotel General Manager                                     | Chorlton, Manchester                   |
| <i>Philippe Roland Rossiter</i>                  | <i>Citizen and Innholder</i>                                |  |
| <i>David Alastair Morgan-Hewitt</i>              | <i>Citizen and Innholder</i>                                |  |

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|---|--|------------------------------|
| <b>Rafael Bejerano</b><br><i>Philippe Roland Rossiter</i><br><i>David Alastair Morgan-Hewitt</i>                                | a Hotel Director<br><i>Citizen and Innholder</i><br><i>Citizen and Innholder</i>                     | Hendon, London               |
| <b>Michelle Carrington Scott</b><br><i>David Charles Wake</i><br><i>Kenneth Hicks</i>   | an Executive Assistant<br><i>Citizen and Loriner</i><br><i>Citizen and Glazier</i>                   | Ryde, Isle of Wight          |
| <b>Gavin Charles Grant Wake</b><br><i>David Charles Wake</i><br><i>Kenneth Hicks</i>  | a Teacher<br><i>Citizen and Loriner</i><br><i>Citizen and Glazier</i>                                | Jan Juc, Victoria, Australia |
| <b>Jeremy Philp Wake</b><br><br><i>David Charles Wake</i><br><i>Kenneth Hicks</i>   | a Financial Services Company<br>Director<br><i>Citizen and Loriner</i><br><i>Citizen and Glazier</i> | Clevedon, Somerset           |
| <b>Her Excellency Sylvie-Agnes<br/>Bermann</b><br><i>Catherine Sidony McGuinness, Deputy</i><br><i>Sir Mark John Boleat, CC</i> | The Ambassador of France<br><br><i>Citizen and Solicitor</i><br><i>Citizen and Insurer</i>           | Kensington, London           |
| <b>Stuart William Frederick Robbins</b><br><i>Karina Dostalova, CC</i><br><i>John Chapman</i>                                   | a Network Manager<br><i>Citizen and Marketor</i><br><i>Citizen and Common Councilman</i>             | Kilburn, London              |
| <b>Barry James Chandler</b><br><i>Karina Dostalova, CC</i><br><i>John Chapman</i>   | a Financial Company Director<br><i>Citizen and Marketor</i><br><i>Citizen and Common Councilman</i>  | Lassington, Gloucester       |

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## Motion –

*by Charles Edward Lord, O.B.E., J.P., Deputy*

*To be presented on Thursday, 20<sup>th</sup> July 2017*

*To the Right Honourable The Lord Mayor, Aldermen and Commons  
of the City of London in Common Council assembled.*

**Motion:-**

“That this Honourable Court, reaffirming the commitment of the City of London Corporation to the promotion of equality, diversity, and social inclusion, commends the Chief Commoner and the Town Clerk & Chief Executive for their response to an initiative by the Corporation’s staff LGBT Network to authorise the flying of the Rainbow Flag above the Guildhall and Tower Bridge to mark Lesbian, Gay, Bisexual & Transgender Pride in London earlier this month.

That further this Court welcomes the addition of the City of London Corporation to the list of institutions including Her Majesty’s Government, Her Majesty’s Armed Forces, the United Kingdom Parliament, United Kingdom Embassies, the Bank of England, devolved administrations and assemblies in Scotland and Wales, the Greater London Authority, and many local authorities, who celebrate Pride and their wider commitment to diversity by flying the Rainbow Flag above their premises.

That this Court resolves that, in accordance with the now established custom, and subject to any future advice received from Her Majesty’s Government, the Rainbow Flag should be flown above Guildhall and on other City of London Corporation premises each year to mark Pride week in London.”

*Signatories to the Motion, pursuant to Standing Order 12(3):-*

*Edward Lord, O.B.E., J.P., Deputy*

*Caroline Addy*

*Randall Anderson*

*Thomas Anderson*

*John Bennett, Deputy*

*Keith Bottomley, Deputy*

*Charles Bowman, Alderman*

*Tijs Broeke*

*Richard Crossan*

*Karina Dostalova*

*Mary Durcan*

*Peter Dunphy*

*Emma Enhem*

*Peter Estlin, Alderman & Sheriff*

*Sophie Fernandes*

*Anne Fairweather*

*Alison Gowman, Alderman*

*Timothy Hailes, J.P., Alderman & Sheriff-Elect*

*Christopher Hayward*

*Ann Holmes*

*Jamie Ingham Clark, Deputy*

*Andrew Mayer*

*Dhruv Patel*

*William Pimlott*

*Judith Pleasance*

*Henry Pollard, Deputy*

*Jason Pritchard*

*Ruby Sayed*

*Ian Seaton*

*Dr Giles Shilson, Deputy*

*Jeremy Simons*

*Tom Sleigh, Deputy*

*Graeme Smith*

*Sir Michael Snyder*

*John Tomlinson, Deputy*

*James Tumbridge*

*William Upton*

*Michael Welbank, M.B.E.*

*Dame Fiona Woolf, D.B.E., D.L., Alderman*

*Sir David Wootton, Alderman*

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## Report – Chairman of the Planning and Transportation Committee

### Awards and Prizes

*To be presented on Thursday, 20<sup>th</sup> July 2017*

*To the Right Honourable The Lord Mayor, Aldermen and Commons of  
the City of London in Common Council assembled.*

#### **London Planning Awards**

“At the Planning Awards 2017, the City of London Planning Department, within the Department of the Built Environment was awarded the Local Authority Planning Team of the Year.

In their citation, the judges said “The City of London’s planning team deals with some of the largest development schemes in the country. But it’s not just size that matters. In the last two years, the team has secured more than 12,500 off-street cycle spaces through planning obligations. New uses have been sought for historic buildings. Archaeological sites, such as the Roman Temple of Mithras at the new Bloomberg headquarters, have been protected”.

They praised the team for its "exceptional work in an exceptional area, which must be the envy of local planning authorities elsewhere". They also described it as "a high-performing local planning authority delivering quality development at scale".

I commend this achievement to the Court.”

DATED this 21<sup>st</sup> day of June 2017.

SIGNED on behalf of the Committee.

**Christopher Hayward**  
Chairman, Planning and Transportation Committee

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## Report – Hospitality Working Party of the Policy and Resources Committee

### Applications for the Use of Guildhall

*To be presented on Thursday, 20<sup>th</sup> July 2017*

*To the Right Honourable The Lord Mayor, Aldermen and Commons of the City of London in Common Council assembled.*

#### **Applications for the Use of Guildhall**

In accordance with the arrangements approved by the Court on 21 June 2001 for the approval of applications for the use of Guildhall, we now inform the Court of the following applications which have been agreed to:-

| <b><u>Name</u></b>                                     | <b><u>Date</u></b>        | <b><u>Function</u></b> |
|--|---------------------------|------------------------|
| Step Change Summit                                     | Monday 17 July 2017       | Conference             |
| Limelight Film Festival                                | September 2017            | Awards Ceremony        |
| Tokio Marine Kiln                                      | Friday 19 January 2018    | Lunch                  |
| Scottish Event Campus                                  | Thursday 25 January 2018  | Dinner                 |
| International Capital Market Association               | Wednesday 7 February 2018 | Dinner                 |
| British Heart Foundation                               | Tuesday 20 February 2018  | Dinner                 |
| Community Foundation in Wales                          | Thursday 1 March 2018     | Dinner                 |
| Fidelity Investment Management Limited                 | Tuesday 6 March 2018      | Dinner                 |
| William Reed   | Wednesday 7 March 2018    | Awards Ceremony        |
| Institute of Marine Engineering Science and Technology | Friday 16 March 2018      | Dinner                 |
| ClearView Financial Media                              | Thursday 26 April 2018    | Awards Ceremony        |
| City Wide Residents' Meetings                          | Wednesday 9 May 2018      | Meetings               |
| London Philharmonic Orchestra                          | Monday 11 June 2018       | Dinner                 |
| William Reed   | Tuesday 12 June 2018      | Dinner                 |
| Hodder & Stoughton Publishers                          | Wednesday 13 June 2018    | Dinner                 |
| Leander Club   | Wednesday 10 October 2018 | Dinner                 |

|   |                           |        |
|---|---------------------------|--------|
| London Bullion Market Association       | Wednesday 5 December 2018 | Dinner |
| Goodacre UK                             | Wednesday 6 March 2019    | Dinner |
| Provincial Grand Lodge of Hertfordshire | Saturday 6 July 2019      | Dinner |

DATED this 11<sup>th</sup> day of July 2017

SIGNED on behalf of the Working Party.

**Wendy Mead, OBE**  
Chief Commoner and Chairman, Hospitality Working Party

## Report – Hospitality Working Party of the Policy and Resources Committee

### Applications for Hospitality

*To be presented on Thursday 20<sup>th</sup> July 2017*

*To the Right Honourable The Lord Mayor, Aldermen and Commons of the City of London in Common Council assembled.*

#### **UK – India Year of Culture 2017**

In 2015 the Indian Prime Minister Narendra Modi and then Prime Minister David Cameron announced that, in celebration of the 70<sup>th</sup> anniversary of Indian Independence and the close cultural ties that exist between the two countries, 2017 would be the UK-India Year of Culture. A varied programme of literary, sporting, dramatic and musical events has been organised by the Indian High Commission and Indian Government agencies to mark this Year of Culture.

The closing event of the Year of Culture will be a concert taking place at the Barbican in November and, following discussions with the Indian High Commission, it is proposed that the High Commission and City Corporation jointly host a closing reception on the evening of the concert. This reception would provide an opportunity for the City Corporation to facilitate closer relations with the Indian Government and strengthen ties with the Indian community in London.

It is therefore **recommended** that hospitality be granted for a pre-concert reception with arrangements made under the auspices of the Hospitality Working Party; the costs to be met from City's Cash and within the approved parameters.

The host element would be the Hospitality Working Party and Members with relevant interests.

All of which we submit to the judgement of this Honourable Court.

DATED this 11<sup>th</sup> day of July 2017

SIGNED on behalf of the Working Party.

**Wendy Mead, OBE**  
Chief Commoner and Chairman, Hospitality Working Party

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## Report – Port Health & Environmental Services Committee

### Amendment to the Terms of Reference of the Licensing Committee

*To be presented on Thursday, 20<sup>th</sup> July 2017*

*To the Right Honourable The Lord Mayor, Aldermen and Commons of  
the City of London in Common Council assembled.*

#### **SUMMARY**

This report requests that the Court of Common Council agrees to amend the Terms of Reference of its Licensing Committee to include charity collections (under the provisions of the Police, Factories and Miscellaneous Provisions Act 1916). This recommendation has been agreed by your Licensing Committee, your Port Health and Environmental Services Committee (which currently has responsibility for such charity collections) and your Policy and Resources Committee.

#### **RECOMMENDATION**

The Court is asked to approve the inclusion of charity collections, under the Police, Factories and Miscellaneous Provisions Act 1916 (or any subsequent re-enactment) in the Terms of Reference of the Licensing Committee, as set out in the appendix to the report.

#### **MAIN REPORT**

##### **Background**

1. The Police, Factories and Miscellaneous Provisions Act 1916 permits the Common Council of the City of London to make regulations with respect to the places where, and the conditions under which, persons may be permitted to collect money for the benefit of charitable or other purposes (charity collections).
2. The Regulations create an offence for any collection to be made unless a permit has been obtained from the City of London's Police Commissioner or, similarly, a certificate from the City of London's Police Commander where the collection takes place between 1 and 24 December in any year and relates to the singing or playing of Christmas carols.
3. On 14 November 2006 a report was brought before and agreed by your Port Health and Environmental Services Committee (PHES) in anticipation of the then new Charities Bill becoming law. Although the Bill received Royal Assent, the Charities Act 2006 remains dormant and has never commenced.
4. If the Charities Act 2006 had commenced, face-to-face collections would have been brought within the scope of the Police, Factories and Miscellaneous

Provisions Act 1916 and would have been treated as charity collections. Collections which currently take place on private land, and are outside the scope of the 1916 Act, would have been brought under the Act's control.

5. In 2006, your PHES Committee agreed that the functions carried out under the Act should be transferred to the Licensing Committee, subject to the concurrence of the Licensing Committee and the Court of Common Council. Reports were never sent to these Committees because the Charities Act 2006 did not become law. The presumption is that the decision made in 2006 to transfer the functions was made as legislation dealing with charity collections has no safety implications unlike other licensing legislation dealt with by your PHES Committee namely, legislation dealing with Massage and Special Treatments and the issuing of Street Trading licences.

**Current Position and Proposal**

6. Although the Charities Act 2006 never commenced, the sentiments behind the 2006 report have not changed and the proposal to include the Police, Factories and Miscellaneous Provisions Act 1916 in the Terms of Reference of the Licencing Committee was brought back before both your PHES and Licencing Committees in May 2017 and endorsed by your Policy and Resources Committee in July 2017. All Committees agreed, subject to the concurrence of the Court of Common Council, that this amendment should be made.
7. The wording of the PHES Committee's Terms of Reference is such that no amendment is required to facilitate the transfer of responsibility. Therefore, the proposal is only for the insertion of an additional clause within the Licensing Committee's Terms of Reference (as set out in the appendix to this report).

All of which we submit to the judgement of this Honourable Court.

DATED this 9<sup>th</sup> day of May 2017.

SIGNED on behalf of the Committee.

**Jeremy Simons**  
Chairman, Port Health & Environmental Services Committee

**Proposed Amendments to Licensing Committee's Terms of Reference**

***\*proposed addition underlined***

4. **Terms of Reference**

To be responsible for:-

- (a) the City of London Corporation's licensing functions under the following legislation:-
  - (i) Licensing Act 2003:-
  - (ii) Gambling Act 2005:-
  - (iii) Local Government (Miscellaneous Provisions) Act 1982, as amended by the Policing and Crime Act 2009:-
    - (a) the licensing of sexual entertainment venues
    - (b) action to prohibit the consumption of alcohol in designated public places as detailed in sections 12-16 of the Criminal Justice and Police Act 2001 and the Local Authorities (Alcohol Consumption in Designated Public Places) Regulations 2001
    - (c) the implementation of those sections of any Acts of Parliament and/or European Legislation which direct that the local authority take action in respect of those duties listed at (a) above, including the functions contained in Sections 2(1) and 2(2) of the Hypnotism Act 1952
    - (d) determining which of its functions and responsibilities may be delegated to enable the Director of Markets and Consumer Protection to act on its behalf.
- (b) the appointment of the Director of Markets and Consumer Protection (acting jointly with the Port Health and Environmental Services Committee and the Markets Committee);
- (c) making recommendations to the Court of Common Council regarding:-
  - (i) the City Corporation's Statement of Licensing Policy; and
  - (ii) the Statement of Licensing Principles in respect of the Gambling Act 2005.
- (d) charity collections, under the Police, Factories and Miscellaneous Provisions Act 1916 (or any subsequent re-enactment).

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# Report – The City Bridge Trust Committee

## City Bridge Trust Funding Strategy 2018-2023

*To be presented on Thursday, 20<sup>th</sup> July 2017*

*To the Right Honourable The Lord Mayor, Aldermen and Commons of  
the City of London in Common Council assembled.*

### **SUMMARY**

This report requests that the Court of Common Council approves the City Bridge Trust Funding Strategy 2018-2023.

### **RECOMMENDATION**

The Court is asked to approve the City Bridge Trust Funding Strategy 2018-2023.

### **MAIN REPORT**

#### **Background**

1. The City of London Corporation (CoLC) is the Trustee of the charity Bridge House Estates (Charity No. 1035628). The primary object of the charity is to maintain and support the 5 bridges for which it is responsible. In 1995, the decision was taken to create City Bridge Trust (CBT) to distribute surplus income that was available and use it to support charitable activities, in accordance with a governing Scheme brought into effect on the 20 April 1995 (by Statutory Instrument 1995/1047). The Scheme requires the Trustee to settle a policy for the application of that income and to consult such persons as the Commission may direct. In accordance with this scheme, reviews involving considerable consultation have been conducted every five years.
2. In May 2016 the CBT Committee agreed a resource package to support the development of its strategy for 2018 to 2023; including funding for a full-time Head of Strategic Review post for one-year. The engagement and consultation work began formally in September 2016, and involved a very wide range of different partners, spanning many London networks and sectors, including: Londoners; civil society (i.e. voluntary and community sector) organisations; the public and private sectors; funders and policy makers; the CBT team and Aldermen, Members and officers within the City of London Corporation. In addition, CBT has commissioned research and surveys that have added to the strong evidence base from which this strategy has been devised. A final version of the strategy was agreed by the CBT Committee in May 2017.

#### **Finalised CBT Strategy for 2018 to 2023**

3. Developing the new strategy entitled *Bridging Divides* has allowed CBT to consider carefully the kinds of increasingly complex social problems it tackles;

the approaches it take to investing in these matters and the way in which it can use its power and partnerships to make positive change happen. *Bridging Divides* shows that in order for CBT's work to be effective, it must first recognise the following:

- CBT's funding supports work tackling poverty, disadvantage, need and inequality.
  - Much of the work CBT funds manages the consequences of these overlapping issues.
  - CBT will tackle the root causes of these issues more effectively by working with partners across civil society, and public and private sectors, and by encouraging all potential partners to consider learning available.
  - Adopting multiple approaches, which are adaptive and reviewed regularly making fuller use of not only CBT's funding but also its knowledge and non-monetary resources, will enable CBT to pursue an ambitious strategy successfully.
4. *Bridging Divides* is a vision and values led strategy. CBT is London's largest independent charitable funder, and from 2018 to 2023 all of the work that it does will link to its vision for London to be a city where all individuals and communities can thrive, especially those experiencing disadvantage and marginalisation.
  5. CBT will take a 'total assets' approach to achieving this vision, meaning that as well as its £100 million of funding over five years, CBT will also ensure the best use of its other non-monetary resources: including the links it has to civil society, other funders and the wider funding ecology, and the expertise of its trustee the CoLC and their links to local, regional and national Government and the private sector. In the strategy, CBT are referring to this approach as its funder plus offer.
  6. Through this strategy CBT intends to consider the ways in which it can make the most positive impact on reducing inequality and creating cohesive communities, whilst also determining its role in improving the success and resilience of London's civil society.

### **Conclusion**

7. This report requests that the Court of Common Council approves the finalised version of the strategy which is included as Appendix A, and presented to you for your approval in today's meeting.

All of which we submit to the judgement of this Honourable Court.

DATED this 11<sup>th</sup> day of May 2017.

SIGNED on behalf of the Committee.

**Alderman Alison Gowman**  
Chairman, The City Bridge Trust Committee



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# WELCOME NOTE

It gives me great pleasure to introduce City Bridge Trust's (CBT) Funding Strategy for 2018-2023, **Bridging Divides**. This is the result of our recent Strategic Review, which we are committed to undertaking every five years. This ensures that, as a charitable funder, we stay relevant and alive to the changing needs of Londoners.

However, we are determined that this is does not become just a box-ticking exercise. Nor should it be an excuse for over-introspection. Therefore, the main focus of this review has been to work collaboratively with others, in order to harness the expertise and experience that exists across the various networks that we span. We are extremely grateful to the many people who have so generously given their time to us; many have been Londoners from so many backgrounds, ethnicities, faiths, ages, sectors and abilities. The main purpose of these conversations was to find out what CBT meant to London's civil society, and how we could continue to best support it in the future. On behalf of all here at CBT, I extend a huge thank you to everyone who has got involved in the process in whatever way, including our Project Steering Group made up of external stakeholders linked to our work. This review could not have been possible without your input.

As you'll see our new strategy is an opportunity for us to expand upon the experience we have gained distributing over £360 million and helping thousands of Londoners since 1995. Our new strategy recognises that we live in uncertain times, with major changes to London and its communities likely over the next five years.

Therefore, this new strategy is designed to be more flexible, enabling us to adapt to the needs and challenges that will emerge over the coming years.

Our Review process has shown that many within civil society now feel that the sector is at a 'tipping point', due to the effects of ongoing reductions in state funding, the increased costs of living well in London and the rising levels of needs within individuals and communities that are experiencing disadvantage and marginalisation. This strategy speaks to these concerns, whilst recognising the many intrinsic positives that come with living in a city like London, renowned for its culture, heritage, diversity, resilience, wealth and, above all, its people!

Before I go, this strategy would not have been written were it not for the input and efforts of the CBT Committee and David Farnsworth, Director of City Bridge Trust and his dedicated staff team. We are also grateful to Sufina Ahmad, our Head of Strategic Review who has been with us on a year-long secondment from the Big Lottery Fund. Her commitment and enthusiasm has been crucial, and I can honestly say that we would not have achieved so much without her leading the process and engaging stakeholders at every step.

I hope that this strategy resonates with you, and that you are able to see yourself in it. We invite you now to give us your feedback and support us to deliver this strategy successfully. Together I hope that we can build a London where everyone can thrive.

## Alderman Alison Gowman

City Bridge Trust Chairman  
July 2017



# INTRODUCTION

The City Bridge Trust (CBT) is the charitable funding arm of Bridge House Estates (charity number: 1035628) which can trace its origin back over 800 years ago. The primary purposes of the charity are to maintain and support the London, Blackfriars, Southwark, Tower and Millennium Bridges. The City of London Corporation is the sole corporate trustee of the charity and by careful stewardship of the charity's underlying asset base, income surplus to that required for the five bridges has, for some 21 years, been applied for more general charitable purposes to benefit the inhabitants of Greater London. During this time we have been able to distribute more than £364 million to over 4,500 organisations from every London borough. We are now London's largest independent funder, distributing up to £20 million each year.

Every five years CBT conducts a comprehensive review and assessment of the work that we do, in order to begin developing our next funding strategy. This process helps to ensure that we continue to be an effective and strategic funder of London's civil society and informs our funding strategy for the next five years and a grants budget totalling around £100 million.

In September 2016 the formal work for planning CBT's 2018 to 2023 funding strategy began. To create this strategy we have consulted extensively with partners spanning many London networks and sectors including: Londoners; civil society (i.e. voluntary and community sector) organisations; the public and private sectors; funders and policy makers; Members and officers within the City of London Corporation and the CBT team. We have also commissioned research and surveys and these have added to the strong evidence base from which this strategy has been devised. We are immensely grateful to everyone who has so generously given up their time to share their expertise with us, and a special mention must be extended to London Funders and Trust for London, both of whom have actively supported this review from the very start with an unrelenting enthusiasm and dedication.

Throughout the engagement and consultation undertaken, discussions on the inherent inequality, poverty, disadvantage and increasing need faced by Londoners were understandably prevalent. Research by organisations such as Trust for London, through its 'London Poverty Profile', show the income, pay and wealth inequalities faced by Londoners and the negative implications of these on outcomes relating to housing (including the private rented sector), homelessness, employment, benefits and welfare reform, education and health. Most recently, Trust for London commissioned research on 'A Minimum Income Standard for London 2016/2017'. The research shows that it costs between 18% and 56% more for households to reach decent living standards in London, compared to the rest of the UK; meaning that 4 in 10 Londoners cannot afford a decent standard of living, with 57% of children and 39% of working-age adults falling below the standard and 27% of pensioners not meeting the standard.



Alongside this narrative, those involved in the strategic review process have always been keen to emphasise the many advantages to living in London and being a Londoner. London is a city constantly in flux, where new communities live alongside those Londoners who are already benefitting from the many opportunities that the city has to offer, in terms of its culture, heritage, diversity, resilience and wealth. We are both heartened and humbled to hear first-hand the many ways in which we can support Londoners to use their talents to make London a city where everyone can thrive.

There was much reference to 2016 being a year of unprecedented political changes in the UK, with the outcome of the Brexit vote resulting in the triggering of Article 50 in March 2017. This potentially seismic shift comes on the back of a financial crisis, a recession, global economic slowdown, loss of faith in some institutions, significant reductions in public spending and, for civil society, intense scrutiny as to their role and effectiveness in creating a fair and good society.

Through our next strategy, **Bridging Divides**, we will work with partners from across society to use our £100 million of charitable funding over five years and our other non-monetary resources to bridge the divides that exist within London. CBT is unique in the support and input that we can provide – we have strong connections to civil society and the communities they represent through our funding, along with strong connections to local, national and regional Government and the business sector through our trustee, the City of London Corporation. These connections are particularly significant in times when the topic of the winners and losers from globalisation is being hotly contested by so many in the UK and globally.

Finally this strategy acknowledges that further significant changes lie ahead globally, nationally and regionally, including the implications of a snap General Election, Mayoral and Local Government elections and the impact of Brexit. However, independent funders like us, many of whom have had a legacy over several hundred years, are able to offer constancy and continued commitment to communities during these most uncertain of times. This role is made easier when one considers the many successes within London and civil society from which we can learn.

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### **Sufina Ahmad**

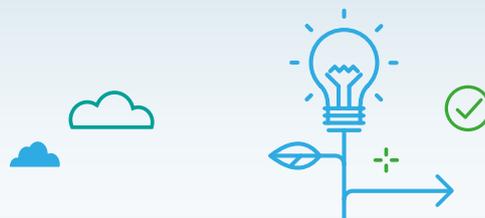
Head of Strategic Review, City Bridge Trust  
July 2017

# EXECUTIVE SUMMARY OF STRATEGY

CBT's next strategy, **Bridging Divides**, launches a new vision and strategic direction for us as a charitable funder. From 2018 to 2023, we will commit to using our funding, knowledge, networks and assets to support Londoners and London's communities who are experiencing disadvantage and marginalisation to thrive. London is a city of social and economic divides, and this strategy presents an opportunity to work across a range of networks and systems to ensure that London is a city that works for everyone.

Developing **Bridging Divides** has allowed us to consider carefully the kinds of increasingly complex social problems we tackle; the approaches we take to investing in these matters and the way in which we can use our power and partnerships to make positive change happen. **Bridging Divides** shows that in order for our work to be effective, we must first recognise the following:

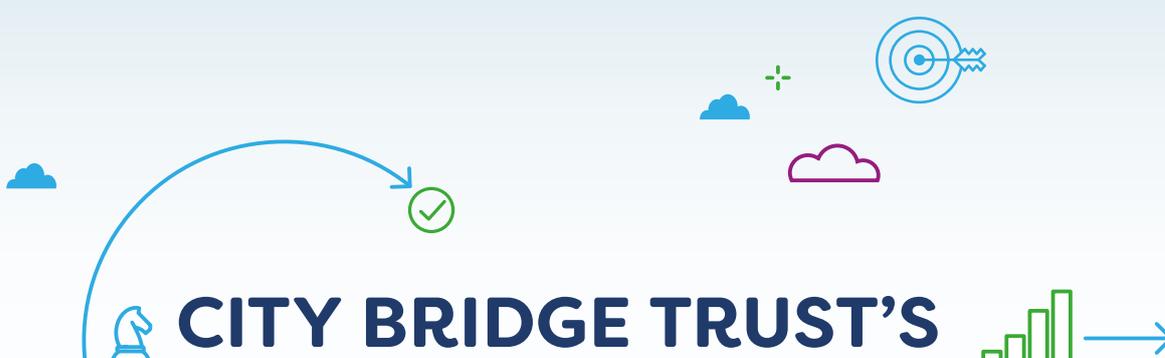
- Our funding supports work tackling poverty, disadvantage, need and inequality.
- Much of the work we fund manages the consequences of these overlapping issues.
- We will tackle the root causes of these issues more effectively by working with partners across civil society, and public and private sectors, and by encouraging all potential partners to consider available learning.
- Adopting multiple approaches, which are adaptive and reviewed regularly making fuller use of not only our funding but also our knowledge and non-monetary resources, will enable us to pursue an ambitious strategy successfully.



A visual representation of the strategy is included on page 8 of this document. The key points to highlight are:

- 1. Bridging Divides** is a vision and values led strategy. CBT is London's largest independent charitable funder, and from 2018 to 2023 all of the work that we do will link to our vision for London as a city where all individuals and communities can thrive, especially those experiencing disadvantage and marginalisation. We will take a 'total assets' approach to achieving this vision, meaning that as well as our £100 million of funding over five years, we will also ensure the best use of our other non-monetary resources: including the links we have to civil society, other funders and the wider funding ecology, and the links of our trustee, the City of London Corporation, to local, regional and national Government and the private sector.
- 2.** We will apply the following values throughout our work:
  - Inclusion and representation
  - Care for the environment
  - Early action
  - Collaborative working with Londoners, communities and all sectors
  - Being adaptive, creative and purposeful
- 3.** We will fund five priorities under **Bridging Divides**:
  - Connecting the capital
  - Reducing inequalities
  - Positive transitions
  - Advice and support
  - Every voice counts
- 4.** We will offer organisations flexible funding, including grants of different sizes and durations, social investment, match funding and access to increased levels of individual and corporate philanthropy. We will offer organisations that want and need it support beyond just our money through a funder plus offer, relating to matters such as: governance; organisational development; business development; social investment readiness; partnership development; exit strategy planning; specialist organisational infrastructure and eco-audits.
- 5.** We want our funding processes to be fair, representative and proportionate. We want organisations we partner to feel empowered and supported.
- 6.** During this five-year period there is likely to be much geo-political uncertainty, and so we will seek to learn what works, what our best contribution can be, and how we should adapt our strategy. Learning partners will help us interpret the information we gather through our work and turn this into knowledge we can act upon. Whilst the overarching strategic direction may not change, we expect that its implementation will vary greatly in response to its learning and changing context.
- 7.** The detailed information about how each part of this strategy will be implemented, such as the funding processes and guidelines, will be articulated separately in an Implementation Document.

We are committed to improving the success and resilience of London's civil society. Many of the groups we spoke to during our consultation described the sector as being in 'crisis' or at a 'tipping point', due to both increased demand for its services and greater complexity of the needs being addresses. Alongside these challenges we see continued and dramatic reductions in funding, the impact of slow economic growth, increased competition within the sector, falling levels of public trust in civil society and increased (sometimes hostile) scrutiny of the role charities play. These issues were highlighted by the findings of The Way Ahead research CBT funded in 2016, on the future of London's civil society. This is why we have included more ways to access our funding, an ambitious funder plus offer (i.e. the kinds of support we can offer to organisations in addition to our money), a commitment to funding both innovation and the 'tried and tested' and a clear recognition that we have a role to play in reducing the power imbalance that can exist between funders and the organisations they fund.



# CITY BRIDGE TRUST'S Next Funding STRATEGY

CBT has served Londoners and the communities to which they connect over many years. This has been achieved through funding civil society, as well as having clear links to local, regional and national Government, the private sector and the wider funding ecology. We intend to make better use of these assets and networks to support the organisations we work with in our next strategy – **Bridging Divides**.

As a funder we have already invested in thousands of organisations; and our next strategy continues to place vision and values at the heart of our funding processes, alongside themes and outcomes. The strategy also renews our commitment to remain ambitious about the impact and influence we can have to make positive social change happen.

This strategy is the result of listening to the considerable feedback provided, urging us to be flexible in our approaches and not to assume expertise on all social issues. Instead we were encouraged to empower communities, Londoners and organisations on the ground to tell us what they need in order to thrive.

A stylized illustration featuring a blue mountain with a white flag on top, a green signpost with two arrows pointing left and right, a red rocket with a white nose cone and a red dot, and a blue cloud. A blue line with a small star above it connects the mountain to the text. A blue arrow points to the right from the end of the line.

# CBT'S vision and mission

For **Bridging Divides**, our vision is for London to be a city where all individuals and communities can thrive, especially those experiencing disadvantage and marginalisation, by removing the challenges and barriers that they experience. This revised vision will sit at the heart of all our decisions and builds on our previous vision statements.

Our mission is to reduce inequality and foster more cohesive communities, by using all of our assets and resources, monetary and otherwise, in pursuit of a London that serves everyone. This therefore includes doing more with the access we have to Londoners, the communities to which they connect, civil society, local, regional and national Government, the private sector and the wider funding ecology. Some of these links have been established directly by us, and others are made through our sole trustee the City of London Corporation.

# CITY BRIDGE TRUST Funding Strategy 2018-2023 BRIDGING DIVIDES

## CBT's vision and mission

We are London's largest independent charitable funder, and our vision is for London to be a city where all individuals and communities can thrive, especially those experiencing disadvantage and marginalisation.

Our mission is to reduce inequality and grow more cohesive communities for a London that serves everyone.

We will do this by using all of our knowledge, networks and assets to champion London's biggest asset - its people.

The City of London Corporation (CoLC) is our trustee, and supports us to serve Londoners and the communities they are part of. We make connections directly, as well as through civil society, local, regional & national Government, the private sector and the wider funding ecology.

## CBT's values

We believe that for London to be a city that works for everyone, we must live the following values in our own work:

- Inclusion & representation
- Care for the environment
- Early action - creating a society that acts earlier
- Collaborative working with Londoners, communities and sectors
- Being adaptive, creative and purposeful

When creating funding partnerships, we will explore how our partners live these values in their own day-to-day work.

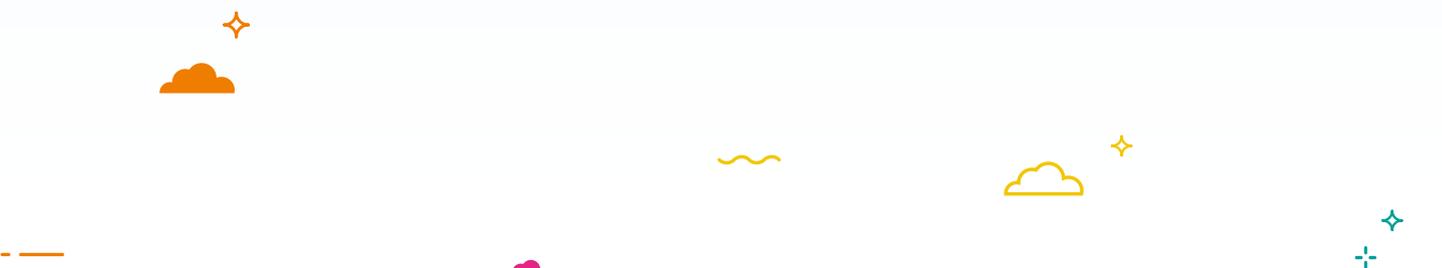
## What CBT will fund

As a funder working in London, we will support organisations to do great work in pursuit of our vision, mission and values. Our aspiration is to support work that enables individuals and communities to thrive.

We will fund five funding priorities under Bridging Divides:

- Connecting the capital
- Reducing inequalities
- Positive transitions
- Advice and support
- Every voice counts

In 2018, we will share the exact details of how our five funding priorities will be implemented.



## Funder plus support



## CBT's toolbox



## Defining success



## A strategy that learns & adapts



We will offer extra support to our partners, in addition to our funding. These are the ways in which we think we can do this, with support from the CoLC:

- Organisational development support
- Specialist organisational infrastructure support
- Governance support
- Networking & convening
- Access to cross-sectoral networks and partners
- Support to develop partnerships
- Investment readiness support
- Exit strategy
- Eco-audits

We will provide a clear offer to our partners on how they can access our funding including:

- Core funding
- Small & large grants
- Short & long term commitments
- Ideas fund
- Match funding
- Access to individual and corporate philanthropic networks
- Strategic initiatives
- Social Investment, including investment readiness options
- Research & learning

We want to be the best funder we can be and use our funding to make a positive impact on reducing inequality and creating cohesive communities. Some of the ways we can measure this is by assessing our effectiveness in terms of the following:

- Being fair, representative & proportionate in our processes.
- Working collaboratively with our partners; leading & supporting when needed.
- Using our entire asset base in pursuit of a thriving London.
- Sharing learning between London, our regions, the UK & the world.

During this five-year strategy we will seek to learn what works, what our best contribution can be, and based on our analysis of this, we will be clear about how we intend to adapt this strategy and its implementation. Learning partners will help us interpret the information we gather through our work and turn this into knowledge we can act upon.

Learning will happen on a continuing basis as well as through formal annual reviews.



# CBT's values

CBT is seeking to partner with organisations that share our values. Our renewed set of values will inform all of our own ways of working, and is described as follows:



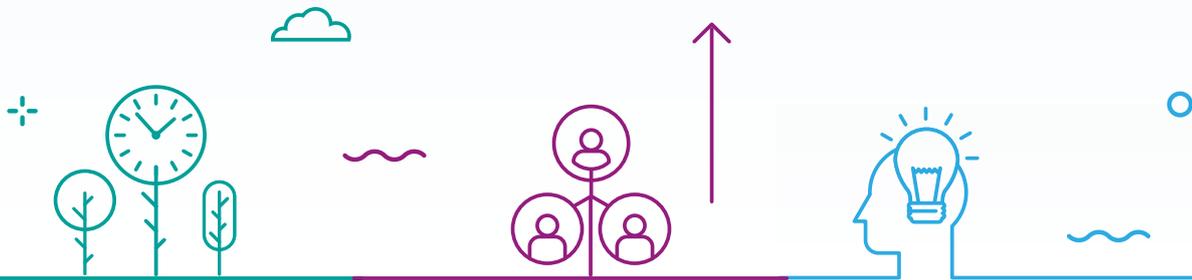
## 1. Inclusion and representation

We will commit to representing and reflecting the diversity of London's communities through our work, ensuring that they have voice and leadership within our processes. As a result we know that we will have to consider carefully the best ways for us to remove the barriers some groups of Londoners experiencing higher levels of deprivation or exclusion will face in working with us, such as Disabled People, Black, Asian and Minority Ethnic (BAME) groups, lesbian, gay, bisexual and transgender (LGBT) groups, refugees and migrants, and charities struggling to survive.



## 2. Care for the environment

Levels of air pollution in London are above health-based targets. Although air quality is gradually improving, and there are many plans and programmes in place to improve it further, it still represents a significant public health issue for Londoners. Socio-economically deprived areas of London often experience higher levels of air pollution and have less access to open spaces where pollution levels are lower away from busy roads. We will therefore prioritise reducing our own impact on air quality and continue to encourage environmental education throughout our networks, in terms of air quality and access to open spaces.



### 3. Early action

As a member of the funder alliance on early action, it has long been of interest to us to consider how we build a society that tackles the root causes of problems rather than coping with the symptoms and consequences of them. This also means being prepared to seize opportunities that will enable individuals and communities to thrive. Such thinking drives many of our decisions already, including, for example, being a Living Wage accredited employer and a Living Wage Friendly Funder, which commits us to paying the London Living Wage to our staff, including apprentices, and for all other posts that we fund, therefore reducing the prevalence of in-work poverty. Whilst we know that we will be likely to fund services at the acute end of need, across a wide spectrum of social issues, we will continue to be a strong advocate for creating a society that acts earlier to tackle root causes and invest in potential. We believe that in order to achieve this, we need to work with partners that have a strong commitment to evidence and learning from the work that they do.

### 4. Collaborative working with Londoners, communities and all sectors

Fulfilling our mission relies on us working together with partners from across civil society and the private and statutory sectors, in London and beyond, to support the development of new and existing approaches. Successfully supporting members of the community to thrive and to access the opportunities that London has to offer depends on people coming together, learning from each other and then effecting lasting change. This can take time and sometimes multiple attempts to engage, especially as we want to ensure that the skills, expertise and talent of partners are fully acknowledged and utilised.

### 5. Being adaptive, creative and purposeful

In pursuit of fulfilling our vision, we will learn from our own work and that of others, in order to demonstrate and improve our impact. This will also enable us to adapt our approaches to changes that may arise. We recognise that through being creative we can both adapt the tried and tested, whilst also adopting the entirely new, and we feel that there is space for both within our funding portfolio.

# What CBT will fund

Before going into specific priorities, our intention can broadly be summarised as funding work across a bridge of need and potential, that begins where individuals and communities are ‘surviving’ and ends when they are ‘thriving’. When we implement the strategy, we will have articulated further what we mean by the following model, which has been devised based on the consultation feedback for the strategy and through researching the sustainable livelihoods approach widely used in international development and poverty reduction by agencies such as the UK Government’s Department for International Development (DFID). For us, there are four stages on the journey across this bridge:



## 1. Surviving

Individuals and communities are living on a day-to-day basis, and are usually at a crisis point. Often they are not receiving any statutory or non-statutory support; however they would normally be eligible for statutory support due to their circumstances. An example would be someone who is experiencing street homelessness. Investments at this stage might focus on meeting and stabilising acute needs.

## 2. Coping

Individuals and communities in this stage are experiencing a degree of short-term stability. They are able to manage risks beyond the day-to-day, but lack sufficient resources to have greater control over longer term opportunities and impacts. They might be getting by, but they are not necessarily getting on. Continuing with the homelessness example this stage would mean that an individual is now in temporary accommodation, and more likely to be known to statutory service provision. Investments at this stage might focus on encouraging and developing greater capacity.



### 3. Adapting

Individuals and communities are taking positive steps to develop specific attributes to move towards a thriving life, thus enabling them to progress towards long-term stability. For the aforementioned person experiencing homelessness, this means that they are now in longer-term transitional accommodation, where they can explore opportunities and also perhaps engage in employment in order to sustain themselves. Individuals and communities are likely to be receiving both statutory and non-statutory support from a variety of different organisations. Investments at this stage might focus on supporting positive risks and growing potential.

### 4. Thriving

Individuals and communities are in a position of stability, with enough resources and resilience to succeed and continue to grow over the long-term. They are now mainly supported by non-statutory provision, and to conclude our example of the person who was street homeless, they are now living life more fully in stable accommodation, with a secure social networks and source of income. Investments at this stage might focus on ensuring and sustaining impact.

The journey outlined will vary in length and outcome for different individuals and communities, with a degree of moving back and forth between the stages very likely, as well as a recognition that some stages will last longer than others on the journey. We also know that the groups we partner with and fund will work within some, or all, of these stages.

Bridging Divides has five different priorities, and for each priority we have provided some examples of the kinds of activities we may seek to fund. We recognise that our new priorities will include a wide range of potential activity, and so we will include much more detail of what we are looking to fund in our Implementation Document.



## **PRIORITY 1:**

### **Connecting the capital**

This funding stream is about geographical communities, from a street/ward level to a multi-borough/regional level. We part-funded the Institute of Voluntary Action Research (IVAR) to research the principles behind successful place-based funding, and their findings mean that we want to fund activities in a geographical place that can be broadly categorised as: of importance to communities; helps them to (re)build community assets and, in some cases, back projects that could result in positively and dramatically changing the prospects of a community long-term. Through this priority, we could fund work that covers the following kinds of activities:

- Supports community engagement and development work.
- Champions social action and empowers individuals and communities to come together to create the differences they want to see; and provides them with the tools to do this.
- Continues to encourage more philanthropic giving and fundraising across London, in multiple ways, for the benefit of different communities.
- Promotes environmental justice activities or education, in terms of the reduced/restricted access to open spaces/ environmental activities and the high levels of air pollution, with a particular focus on areas of deprivation.
- Supports the work of civil society support organisations, working with a range of partners, to deliver place-based work that is needed.

## PRIORITY 2:

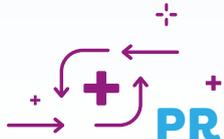


## Reducing inequalities .....

The socio-economic and health inequalities experienced in London are well-known. There are over 2 million Londoners living in poverty, based on the Joseph Rowntree Foundation (JRF) definition of poverty as ‘when a person’s resources are well below their minimum needs, including the need to take part in society’. London also has a disproportionately high number of the UK’s most deprived neighbourhoods, as defined through the UK Government’s Index of Multiple Deprivation. London is a city where the richest and poorest live side-by-side, but often lead parallel lives.

Through this funding we hope to tackle inequalities linked to: race; gender; sexuality; participation and physical access; social mobility; access to services (education, employment, benefits, health etc.) and culture and arts. We could consider funding work that covers the following kinds of activities:

- Raises awareness and seeks to tackle the issues of the day that are facing groups experiencing inequalities.
- Supports individuals and communities to achieve improved outcomes in terms of the poverty and inequalities they experience.
- Recognises the additional prejudices that those experiencing inequality and poverty can face, such as Disabled People or people from BAME backgrounds being less likely to gain employment, or LGBT people experiencing mental health issues being less likely to have access to the right services and support.
- Work that challenges hate and promotes inclusion: championing justice, tolerance and fairness for those who experience inequalities.



## **PRIORITY 3:**

### **Positive transitions**

This priority will consider funding projects that empower Londoners experiencing inequality to make important transitions. This could be a young person wanting to break out of the cycle of being in and out of education or employment, to moving in to long-term and sustained education or employment. It could be support for a survivor of domestic abuse to leave their relationship and begin the journey of re-building their life. We want to help all Londoners to thrive, which often involves overcoming a range of barriers, through multiple partners from different sectors working together to support the transition.

We know that making successful transitions along the bridge of ‘surviving’ to ‘thriving’ has challenges and opportunities – goals can change and the pace of the transition will vary greatly for every person. With this in mind, we feel that it may be worth noting the following points as part of our decision-making:

- We are likely to work with a wide range of Londoners, with priorities and goals that differ from project to project.
- Specialist support and expertise may be essential for ensuring that people are successful in their transitions.
- Individuals in their communities may or may not be known to statutory services, but all would benefit from support from civil society and beyond to grow and sustain the progress they have made in their pursuit of a ‘thriving’ life.



## **PRIORITY 4:** **Advice and support**

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Given the upcoming and continuing political uncertainties, the ever increasing cost of living in London, especially in terms of housing costs, and the steady erosion of resilience within individuals and communities, we feel it is important to offer funding that can act as a ‘safety net’. We hope that through our commitment to early action we will fund our partners to prevent people from moving backwards on their journey to ‘thriving’. However, we also recognise that some work must still focus on essential support for those stuck in surviving and coping or needing help to manage changed circumstances. Through this work, we could fund activities that relate to:

- Advice and advocacy services that support individuals who are either experiencing, or at risk of experiencing, issues relating to: indebtedness, unemployment/in-work poverty, social welfare reform and homelessness.
- Services that support individuals and communities experiencing issues relating to hardship and crisis, including food poverty.
- Support to improve the resilience of individuals and communities, including those who have experienced violent crimes or a loss of their safety, e.g. sexual violence, and those who are experiencing mental health difficulties, including being at risk of suicide.
- Advice and advocacy services that support individuals who are experiencing difficulties in relation to their status as a refugee, asylum seeker, immigrant or economic migrant.



## **PRIORITY 5:**

### **Every voice counts**

Until we have representation at all levels, many assert that a fair and equal society is near impossible to achieve. This funding priority presents an opportunity to challenge the root causes for the divides that we have identified in this strategy, and considers the ways in which we can make London a city where everyone can thrive.

We expect that through this priority we will fund work that develops voice and leadership skills for individuals and communities that lead to tangible and lasting change for them and their communities. This could include advocacy for targeted groups, the upskilling of ‘expert citizens’ to influence solutions, along with opportunities for representation that can help shape the journey from surviving to thriving for more people. The work funded is likely to link back to our other four priorities. For example, voice and leadership skills might enable specific individuals and communities to impact on and benefit from activities connecting the capital, reducing inequalities, empowering positive transitions, and/or access to advice and support. This priority will also connect to our desire to ensure the continued success of civil society, which we will demonstrate through funding for new and existing specialist civil society support services.

## Funder plus support and CBT's toolbox



It is important that every interaction or project that we support enhances the lustre of London's civil society and the individuals and communities with which they work. Therefore, in this strategy we are committing to an expansion of the ways in which we invest our funding and resources in organisations, in order for us to create stronger partnerships with organisations that are always anchored in our vision and values.

Within our strategy our funder plus support and toolbox are intended to depict simply what we consider to be our entire asset and resource base. Through the toolbox we are showing clearly our desire to provide a streamlined offer to groups of the ways in which they can access our funding, and this includes: core funding; small and large grants delivered over the short and long-term; access to funding to become social investment ready; social investment; funding for research and learning; match funding; strategic initiatives funding; funding for new ideas and supporting access to increased levels of individual and corporate philanthropy in terms of time, talent and money. Whilst some parts of our funding offer will be available throughout the strategy, such as large grants, we anticipate that other funding options will be available when needed, for example our match funding offer. In 2018, we will provide the exact criteria and processes through which these tools will be used and implemented.

Our funder plus offer will outline the kinds of support we can offer organisations in addition to our money. It will draw together a list of the assets we feel we have access to directly through our own networks and the networks of our trustee, the City of London Corporation. We want our funder plus work to add real value to an organisation, and so we will be mindful of the work already being done in this area by other funders, as well as working with organisations directly to understand what they would most benefit from – if anything.

The funder plus support offer will be outlined in detail in 2018, when the strategy is implemented. It will include support for organisations in the form of consultancy, training, networking and diagnostics/audits relating to a range of matters such as: governance; organisational development; social investment readiness; partnership development; exit strategy planning; specialist organisational infrastructure (IT, HR, property advice, access audits, monitoring and evaluation etc.) and eco-audits.



## Defining success

What would successful delivery of this strategy look like? We will consider this through two lenses –

1. We want our work and our funding to make the most positive impact on reducing inequality and creating cohesive communities. Measures of success in pursuit of our vision will be designed during the implementation phase of this strategy, and against our five funding priorities.
2. We want to be the best funder we can be, particularly in terms of making our processes as effective as they can be, working collaboratively, taking on leadership responsibilities, assessing how effectively we are using our entire asset base in pursuit of a thriving London, and encouraging learning between London, our regions, the UK and the world.

## A strategy that adapts and learns



It is our privilege to be a funder, and we want to ensure that we are fulfilling the vision set out in this strategy by building in time to reflect on and learn from the work that we are doing. We will learn from this strategy on a continuing basis, as well as ensuring that we conduct a formal review of our work on an annual basis, with support from a range of internal and external partners, and formal learning partners. This will then allow us to learn what works, what our best contribution can be, and how we should adapt our strategy.

## Implementation

This strategy represents an exciting next step for us as a funder. It signals clearly our intentions to develop our work with existing stakeholders, whilst also reaching out to new stakeholders, to support us in our work.

In the coming months we will work with colleagues internally and externally to develop a detailed plan, in the form of an Implementation Document, explaining how this strategy will be delivered from 2018. We will communicate the progress that we are making with this through our website, social media and communication in person or using email.

The full and exact details of what we intend to fund will be promoted in many different ways in 2018, in order to find ideas, projects and organisations to support. This document provides some high level detail on the kinds of things we might fund, but the Implementation Document will provide fuller details on this.

We will also be working on developing alternative formats of this strategy, in particular an easy-read version for Disabled People, and if required versions available in different languages.

# Acknowledgements

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*Trust for London*

David Warner,  
*London Funders*

Alvin Carpio,  
*Joseph Rowntree Foundation*

David Farnsworth,  
*City Bridge Trust*

Below is a list of organisations that have been directly involved:

- 3 Acorns Eco-Audits
- 360 Giving
- Action on Disability
- Action Space
- AdviceUK
- Advocacy for all
- Age UK Lewisham and Southwark
- Age UK Richmond Upon Thames
- Alford House
- Alzheimer's Society
- Ambition
- Amnesty International
- Andrea A Kelmanson Consulting
- ArtsDepot
- Association for Charitable Foundations
- BBC Children in Need
- Barbican Centre Trust
- Baring Foundation
- Barking & Dagenham CVS
- Barrow Cadbury Trust
- BeMore
- BeyondMe
- Big Lottery Fund
- Big Society Capital
- Body & Soul Charity
- Brentford FC Community Sports Trust
- Bright Ideas Trust
- British Youth Council
- Camden Arts Centre
- CAN Investment
- Cabinet Office
- Carers Network Westminster
- Cass Business School
- Cedars Youth & Community Centre (Watford Community Sports & Education Trust)
- Centre for Accelerating Social Technology
- Centre for Accessible Environments
- Centre for Charity Effectiveness
- Centre for London
- Charities Aid Foundation
- Charity IT Association
- Chinese National Healthy Living Centre
- Citizens UK
- City of London Corporation
- City Philanthropy
- Clinks
- Cognosis Consulting
- Collaborate CIC
- Comic Relief
- Commonweal
- Community Food Enterprise Limited
- Community Focus
- Community Links
- Contact A Family
- Coram
- Create London
- CriSeren Foundation
- Disability Rights UK
- Drake Music
- Dulwich Picture Gallery
- East End Community Foundation
- Ebony Horse Club
- ELBA
- Enfield CAB
- Epic CIC
- Esmee Fairbairn Foundation
- Ethical Property Foundation
- FAD
- FareShare
- Fitzrovia Youth in Action
- Froglife
- Geffrye Museum
- Girdlers' Company Charitable Trust
- Giving Evidence
- Graeae Theatre Company
- Greater London Authority
- Greater London Volunteering
- Green Candle Dance Company
- Greenhouse Sports
- Groundwork London
- Hackney CVS
- Hackney Play
- Hands on London
- Haven House Children's Hospice
- Harrow Carers
- Heart of the City
- Help for Carers
- Henry Smith Charitable Foundation
- Heritage Lottery Foundation
- Hornsey Lane Estate Community Association
- Human Trafficking Foundation
- Hyde Housing
- IG Advisors
- Inclusion London
- Inspire Chilli
- Impetus PEF
- Inspire! Education Business Partnership
- Institute for Voluntary Action Research
- Irish In Britain
- Islington Play Association
- J Leon Philanthropy Council
- John Lyon's Charity
- Joseph Rowntree Foundation
- Joseph Rowntree Reform Trust
- LandAid Charitable Trust
- Langley House Trust
- Lankelly Chase Foundation
- Lasa
- Lauderdale House
- Leap Confronting Conflict
- Liberty
- Lifelines
- Lloyds Bank Foundation for England and Wales
- London Borough of Barking & Dagenham
- London Borough of Camden
- London Borough of Croydon
- London Borough of Enfield
- London Borough of Hackney
- London Borough of Havering
- London Borough of Hounslow
- London Borough of Islington
- London Borough of Lambeth
- London Borough of Lewisham
- London Borough of Merton
- London Borough of Newham
- London Borough of Southwark
- London Community Foundation
- London Funders
- London Friend
- London's Giving
- London Legal Support Trust
- London Voluntary Service Council
- London Youth
- Made In Hackney
- Mayor's Fund for London
- MBARC
- Memory Lane Singing Club
- Mencap Sutton
- Middle Eastern Women & Society Organisation
- Mind
- Mind Yourself
- Mousetrap Theatre Projects
- New Local Government Network
- Newham New Deal Partnership
- New Horizons Youth Centre
- New Philanthropy Capital
- NSPCC
- Oasis Hadley
- Only Connect
- Osmani Trust
- Oxfam
- Oxford House
- P W Consulting
- Pan Intercultural Arts
- Park Theatre
- Partnership for Young London
- Paul Hamlyn Foundation
- Pears Foundation
- Philanthropy Impact
- PLIAS Resettlement
- Praxis
- Prisoners Abroad
- ProFinda
- Public Health England
- Public Law Project
- Publitas Consulting
- Race on the Agenda
- Redbridge Carers
- Refugee Action
- Refugee Council
- Rethink Mental Illness
- Revolving Doors Agency
- Rocket Science
- Royal Association for Deaf People (RAD)
- Royal Docks Learning & Activity Centre
- Royal Opera House
- Runnymede Trust
- Salaam Peace
- Save the Children
- School for Social Entrepreneurs
- Sense
- Share Action
- Shooting Star Chase
- Skyway
- Social Finance UK
- Solace Women's Aid
- Sounddelivery
- Space Hive
- Spectra
- Springfield Community Flat
- Stonewall Housing
- St Hilda's East Community Centre
- St Mungo's
- St. Stephen Walbrook
- Streatham Youth and Community Trust
- Superhighways (Kingston Voluntary Action)
- Survivors UK
- Thames Estuary Partnership
- The Aleron Group
- The British Library
- The Brokerage, City Link
- The Bulldog Trust
- The Childhood Trust
- The Children's Society
- The Cranfield Trust
- The Cripplegate Foundation
- The Divide Film
- The Good Exchange
- The FSI
- The Funding Network
- The Legal Education Foundation
- The London Leadership Strategy
- The Media Trust
- The Mercers' Company
- The Mill
- The Phoenix Education Trust
- The Power to Change Trust
- The Prince's Trust
- The Sulgrave Trust
- The Upper Room
- Tomorrow's People
- Tower Hamlets CVS
- Toynbee Hall
- TSIP
- Trust for London
- Unbound Philanthropy
- vInspired
- Voice4Change England
- Walcot Foundation
- Wembley National Stadium Trust
- Westway Trust
- Wigmore Hall Trust
- Working Chance
- Yarrow Housing
- Young Brent Foundation
- Young Harrow Foundation
- Young Lambeth Cooperative
- Young Roots

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